

# Is the right delivery platform powering your transformation?

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The better the answer.  
The better the world works.



Building a better working world

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# First thing's first - establishing the Project Delivery Framework



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Selecting the right PMO (Project Management Office) technology is not a silver bullet that will ensure the success of all programmes and projects. Expecting a best-in-class technology platform to automatically transform project teams is unrealistic. Approaching this as a 'technology problem' alone will only lead to frustration and wasted effort.

Before choosing a technology delivery platform, the foundations for success need to be established through the right project delivery management capabilities. Specifically, a consistent and coherent way of delivering projects through a structured yet flexible framework. This would typically include the way in which projects are governed, reported upon, planned, and managed across the portfolio. Once this framework has been established, the requirements for the right technology platform are straightforward to define.

When assessing the status of your project delivery framework and readiness for the right technology platform, there are several key considerations:

- 01** Is there a **clear vision** in place at the portfolio level with traceability through to project objectives?
- 02** Is there a **coherent and consistent way of governing** the projects across the portfolio?
- 03** Is there a **structured yet flexible method for delivering projects** that project managers can easily access and engage with?
- 04** Are **consistent tools and templates** in place across key disciplines such as project reporting and planning?

The answers to these questions will inform any readiness gaps that need to be addressed prior to selection of the right technology platform.

# Technology as an enabler of transformation



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The need for the right PMO technology as an enabler of change is imperative right now.

Across many organisations globally, manually intensive project management tools such as spreadsheets and PowerPoint documents are still very much the norm. These tools work where requirements are well understood and project delivery is stable. However, in more dynamic and changeable environments, they are less useful.

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According to the Harvard Business Review (HBR), each year, approximately €44 trillion is invested in projects. Incredibly, only 35% of projects are considered successful.

We believe that more effective technological enablement could reduce project waste significantly.

AI in particular is transforming project management tools. Imagine a Chief Transformation Officer of a large consumer products organisation being able to check the status of their top 5 strategic programmes using a mobile application that facilitates drill down into key metrics and risk mitigation approaches, thus radically reducing the time it takes to convert strategic direction into operational execution.

Technological advancement also ensures that a programme that could have drifted out of control can be quickly brought back on track.

Now is the time to embrace these new technology solutions so you and your team can deliver faster, smarter, more efficient projects.

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In adopting a technology platform for delivery management, there is no ‘one size fits all’ solution. The choice should be based on two factors – existing maturity of project delivery processes and target future state.



**Sarah Reade**

Partner, Transformation Delivery



# How we can help

To help our clients choose the right PMO technology, we have conducted our own research on vendors offering these solutions.

As a result, we understand who the key solution providers are in the market and bring our independent insights to the conversation when working with clients to assess the right technology fit for their context.

On the next page, we introduce our EY PMO technology solution.

Microsoft

Planisware

ServiceNow

TPG

Micro Focus

Broadcom

Atlassian

Key PMO technology solution providers.



# Transformation Delivery Activator

## Introducing EY Transformation Delivery Activator (TDA)

We have developed our own technology solution (TDA) to accelerate transformation programmes. It brings together best in class project management practices in an environment which supports accelerated delivery, enabling organisations to create value by shifting away from manual processes.

Benefits of TDA include the fact that it is:

### Simple to use

TDA provides logical, intuitive, and simple functionality that improves project management by making the right things easy to do

### Rapid to deploy

Up and running on demand - TDA can be used to quickly set up new projects in a matter of minutes

### Ready to go from Day 1

The core functionality can be enabled from day 1 and is familiar to users as it is based on the Microsoft Office suite

## Capabilities

Our solution provides a set of standardised outputs across projects, and is efficient to mobilise. It includes a wide range of PMO capabilities across portfolios, programmes and projects including:

 <b>Performance Management</b>	 <b>Risk Management</b>
 <b>Cost Management</b>	 <b>Schedule Management</b>
 <b>Resource Management</b>	 <b>Power BI Visualisation</b>
 <b>Benefits Management</b>	 <b>Document Management</b>
 <b>Alerts and Notifications</b>	 <b>User Access Management</b>

“

The adoption of digital PM platforms is rapidly increasing – selecting the right solution for you is essential to maximise the benefits of transformation, enhance transparency, and achieve successful outcomes.



**Lee Murray**

Senior Manager, Business Consulting





# The future

## What is the right option for your organisation?

Finding the right PMO Technology is of critical importance to any organisation wanting to optimise their spend on transformation and ultimately realise their strategic objectives.

For any organisation with an ambitious transformation agenda, the right PMO technology, in conjunction with effective project delivery processes, will accelerate speed to benefit. In addition, given the current pace of technological change, the need to adopt a basic level of PMO technology has never been greater as this will enable a faster and smoother transition to the next generation of products.

EY can help you identify the key areas you need to focus on and the best PMO technology solution to help you achieve that.

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