

TREASURY AND CASH MANAGEMENT

Immediate cash management actions to take in response to COVID-19

-Immediate actions checklist, to update weekly-



Liquidity assessment

Quantify your cash position.

Map your cash position within your organization.

Assess the cash available for your organization (technical capacity to access it, cash non submit to debt covenants, etc.,).

Check contractual obligations around intercompany cash funding.

Track bank account covenants.

Initiate communications protocols and reporting cadence.

Cash forecast updates

Evaluate your cash 13th weeks plans and forecasts in light of the current scenario.

Evaluate the timing of collections and payments impact of the refreshed ways of working.

Monitor and track your collection pattern.

Monitor your stock level.

Organize the weekly publication of your cash reporting.

Calculate when your treasury level could put your organization at risk without any collection.

Cash monitoring

Evaluate your 3rd party invoices currently not due and put them on.

Evaluate the possibility to defer payments to 3rd parties and/or financial institution, where possible, keeping in mind any penalty clauses.

Take steps to prevent delay in cash collection through proactive agreement with customers.

Monitor and track possible supply chain disruptions to your business.

Evaluate your VAT positions toward the administrations.

Evaluate if you have any employee eligible to activity unemployment.

Funding needs assessment and risk monitoring

Evaluate your funding needs. Can you use internal funding to limit your external funding needs?

Check if you can qualify to COVID-19 treasury State loans.

Evaluate your reimbursement capacities.

Assess your potential bank guarantees and credit score.

Check your visibility on your key suppliers' health and capacity to continue to deliver.

Monitor and track alternative/back-up options for your most critical suppliers.

Monitor and track your bank partners valuation to anticipate any bank failure risk.

Assess if your currency exposure strategy is still pertinent from a risk and economical point of view.