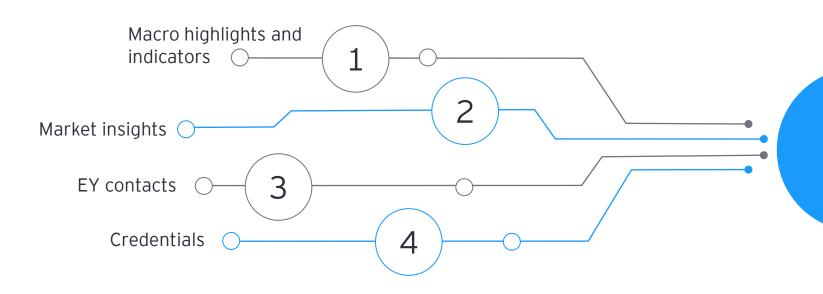


Agenda





Financial Services Corporate Finance and Restructuring

This publication was created by the EY Financial Services Corporate Finance and Restructuring team who can support your business through any stage of the economic cycle.

M&A

- ► Identify suitable M&A opportunities and confidently navigate a transaction process
- ▶ Prepare for future value realisation and develop an exit strategy
- Provide tailored advice to specific acquisition needs including part-time board-level advice, structured solutions and acting as transaction advisor

Debt Advisory

- ▶ Broad spectrum of transaction advisory services relating to multiple debt markets and securitisation
- ► Significant knowledge of the speciality finance sector across a broad range of asset classes

Integrated market-leading solution

Loan Portfolio Solutions

- ► Market intelligence and end-to-end support at any stage of a competitive process
- ▶ Loan book analysis, sale strategy and full process execution to improve key sale objectives

Restructuring

- ► In-depth regulatory knowledge used to support every stage of the Recovery and Resolution Planning agenda
- ► Extensive experience in execution of restructuring and insolvency projects and helping improve value for key stakeholders

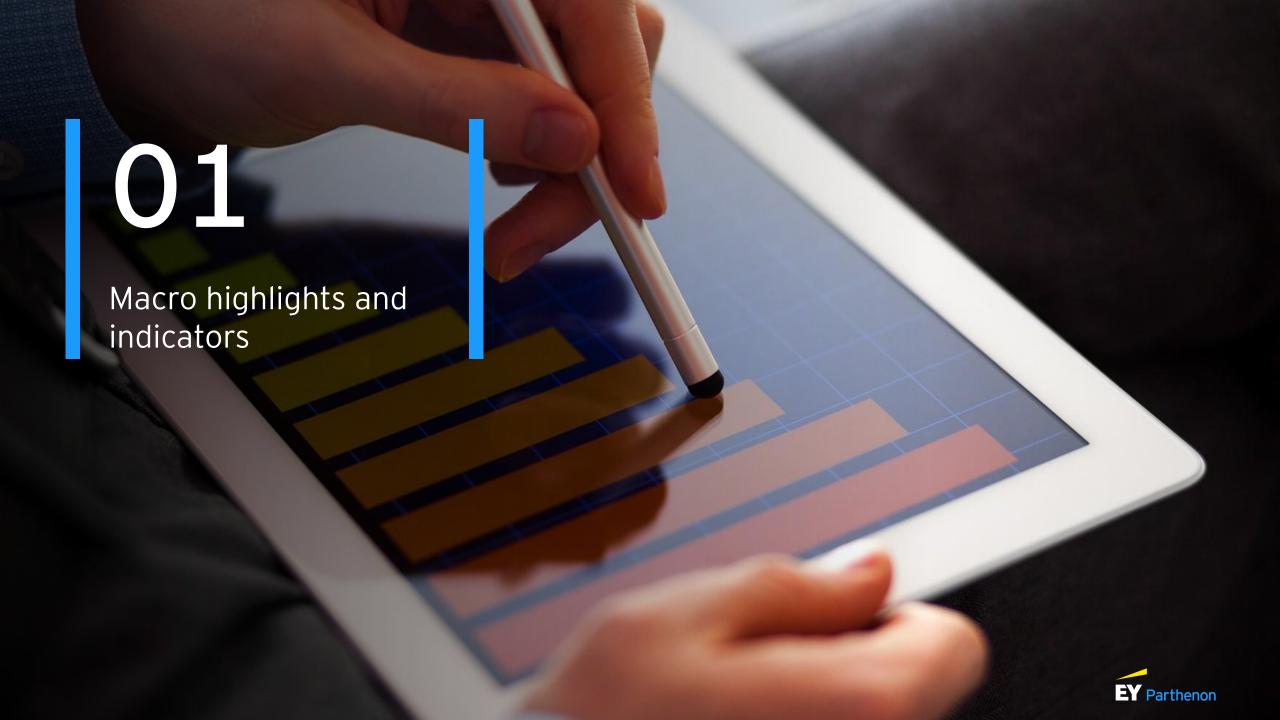
Due Diligence

- ► Extensive experience advising a range of sellers, investors and funders in identifying key value drivers in a transaction
- ▶ Ability to support both buy-side and sell-side of a transaction, and offer a wide range of support services around data and reviews

Crisis Management

Support for businesses in crisis using a multi-competency team to provide leadership and decision making, actively prioritise and provide action plans and advise on stakeholder engagement





Macro highlights and themes

Key themes

- Inflation is on a downward trend but still remains high
- Average used car prices and new car registrations continue to increase
- Housing prices have shown a decrease month-on-month
- Despite reports of cost-of-living crisis, we are yet to see the real underlying stress due to fixed costs or energy rates, etc.
- Employment remains high, however increasing corporate insolvencies may point to upcoming redundancies which would drive consumer default increase

Inflation 7.9%

- As per the data published by ONS, the Consumer Prices Index (CPI) rose by 7.9% in the 12 months to June 2023, down from 8.7% in May 2023. On a monthly basis, it rose by 0.1% in June 2023, compared with a rise of 0.8% in June 2022.
- ➤ The Consumer Prices Index including owner occupiers' housing costs (CPIH) rose by 7.3% in the 12 months to June 2023, down from 7.9% in May 2023. On a monthly basis, it rose by 0.2% in June 2023, compared with a rise of 0.7% in June 2022.



- ➤ The average price of a used car increased by 3.2% YoY (on a like-for-like basis) to £17,756 in June 2023 (39th consecutive month of YoY retail price growth), according to the Auto Trader Retail Price Index.
- ➤ As per the Society of Motor Manufacturers and Traders, the UK new car registrations grew 25.8% in June 2023 to 177,266 registered units in the eleventh consecutive month of year-on-year growth as the industry gradually overcomes the pandemic-induced supply chain shortages. BEV remained the second most popular fuel type, with registrations up by 39.4% to 37,100 in June 2023 (as industry calls for VAT cut on public charging to accelerate uptake) and 17.9% of the market.

Unemployment 4.0%

- ► The unemployment rate for March to May 2023 increased by 0.2 percentage points on the quarter to 4.0%, as per ONS.
- Redundancies increased by 0.2 per 1000 employees, compared to the previous quarter, to 3.3 per 1000 employees in March to May 2023.
- ➤ The number of job vacancies in April June 2023 fell by 85,000 on the previous quarter to 1,034,000. Quarterly growth fell for the 12th consecutive period to negative 7.6% in April -June 2023, with vacancies falling in 13 out of 18 industry sectors.

Housing market -3.5%

- As per the HPI report published by Nationwide Building Society, annual UK house price growth continued to remain in negative territory as prices declined by 3.5% YoY in June 2023. In Q2 2023, all regions recorded annual price decline except for Northern Ireland.
- Prices remained broadly flat on MoM basis, rising by a modest 0.1%, in June 2023.
- ► The price of a typical UK home was £262,239 in June 2023. down by around £9.375 YoY.
- ➤ The sharp increase in borrowing costs is likely to exert a significant drag on housing market activity in the near term, considering mortgage payments as a share of take-home pay (for UK first time buyers) has increased to c.40%, well above the long-run average of c.30%.

 According to the Barclays UK Consumer Spending Report, card spending grew 5.4% YoY in June 2023, up from 3.6% in May 2023.

5.4%

3.1%

- Essential card spending grew by 4.9% in June 2023 as food inflation continues to drive Supermarket spend which had spend growth of 9.8%
- Non-essential card spending grew 5.7% in June 2023, the highest YoY growth since January 2023 as the warm weather encouraged Brits to shop for summer clothes and socialise at pubs and bars.

Net borrowing and mortgage approvals

Consumer spending

- ► According to the Bank of England, individuals repaid, on net, £0.1 billion of mortgage debt in May 2023, following the record £1.5 billion net repayments in April 2023 (excluding the period since the onset of the Covid-19 pandemic).
- ► Mortgage approvals for house purchases increased from 49,000 in April 2023 to 50,500 in May 2023 (+3.1% MoM).
- ► The effective interest rate the actual interest rate paid - on newly drawn mortgages increased by 10 basis points, to 4.56% in May 2023.

Arrears, defaults and provisioning

12.5%

- As per the Bank of England, the value of outstanding balances with arrears increased by 9.5% over the quarter and 12.5% over the year, to £14.9bn in Q1 2023.
- ➤ The proportion of total loan balances with arrears increased on the quarter to 0.89% in Q1 2023 from 0.81% in the last quarter.
- The share of gross mortgage advances with interest rates less than 2% above Bank Rate was 93.9% in Q1 2023, 7.7 percentage points higher than a year ago, and the highest observed since Q2 2008.

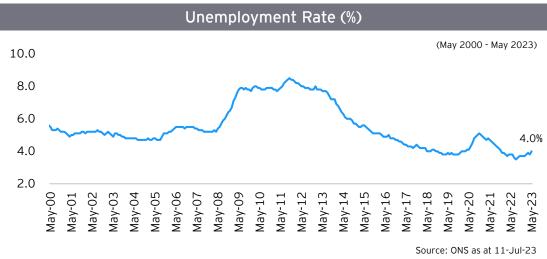
Insolvencies and market stress

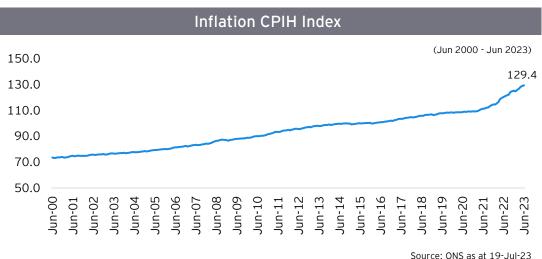
27.0%

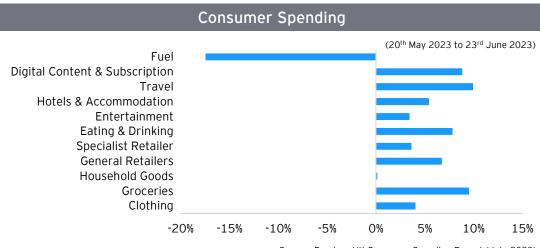
- As per the monthly insolvency statistics published by the UK government, the number of company insolvencies in June 2023 was 2,163, 27% higher than in June 2022. This was also higher than prepandemic numbers.
- ► In June 2023, there were 1,759 Creditors'
 Voluntary Liquidations, 21% higher than June
- ► There were 260 compulsory liquidations in June 2023. 77% higher than in June 2022.
- For individuals, 643 bankruptcies were registered in June 2023, which was 29% higher than in June 2022 but less than half of pre-2020 levels



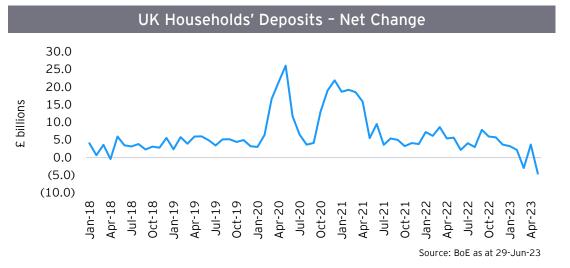
Macroeconomic indicators





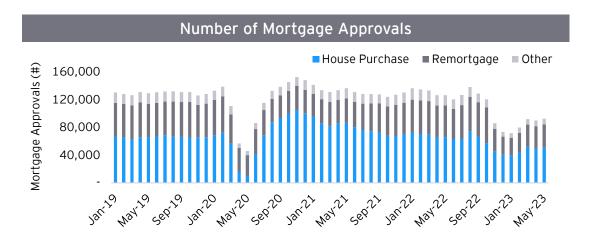


Source: Barclays UK Consumer Spending Report (July-2023)

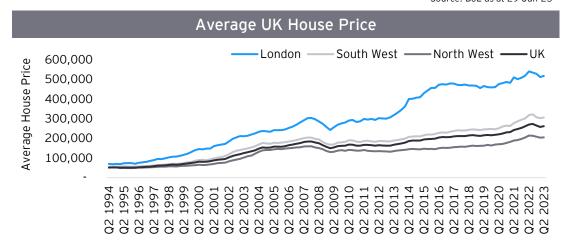




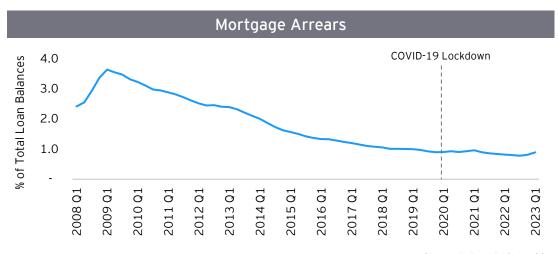
Mortgage and housing market snapshot



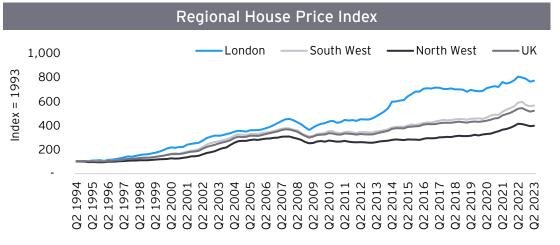
Source: BoE as at 29-Jun-23



Source: Nationwide as at 30-Jun-23



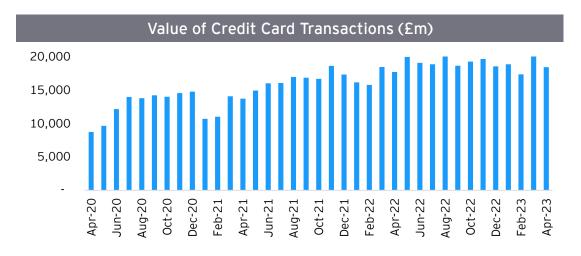
Source: BoE as at 13-Jun-23



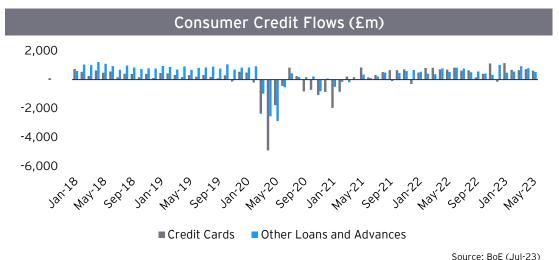
Source: Nationwide as at 30-Jun-23

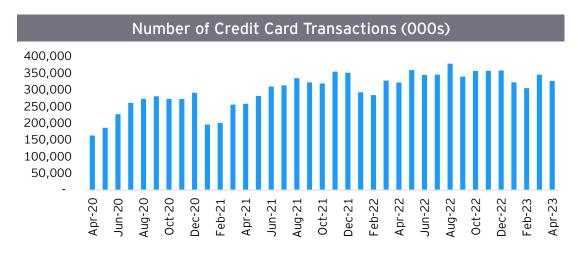


Consumer borrowing market snapshot

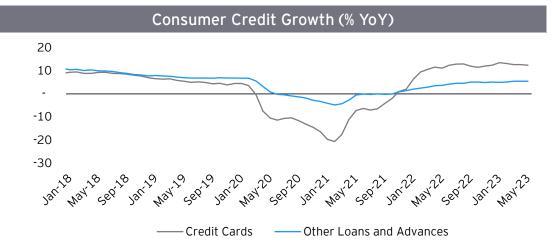


Source: UK Finance as at 18-Jul-23





Source: UK Finance as at 18-Jul-23

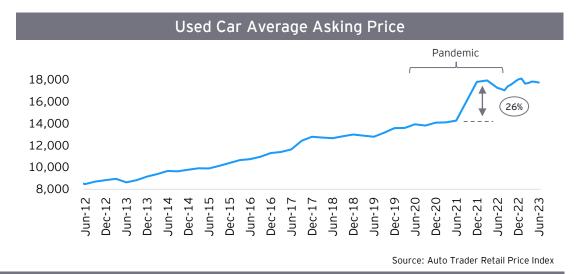


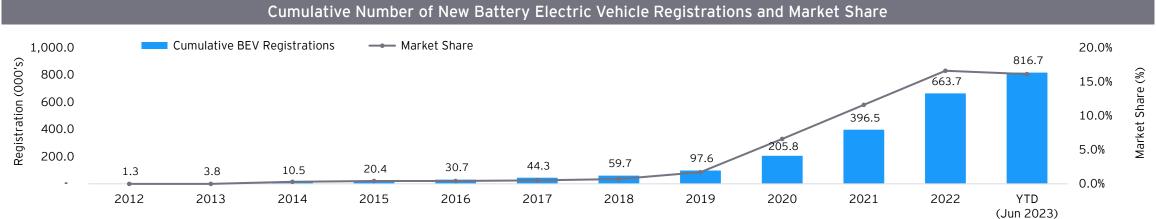
Source: BoE (Jul-23)



Auto-finance market snapshot



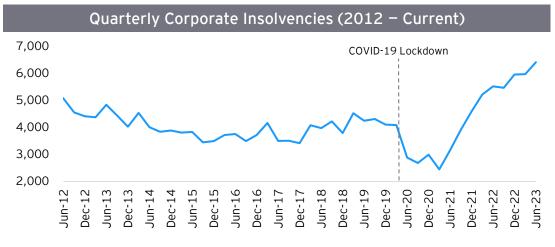


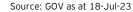


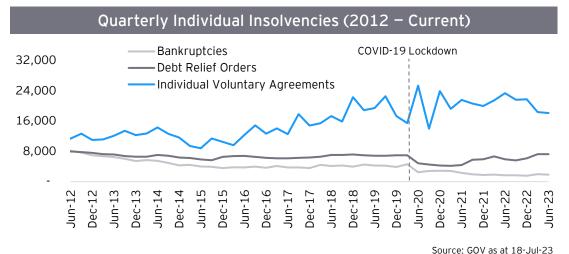
Source: Society of Motor Manufactures and Traders (SMMT)

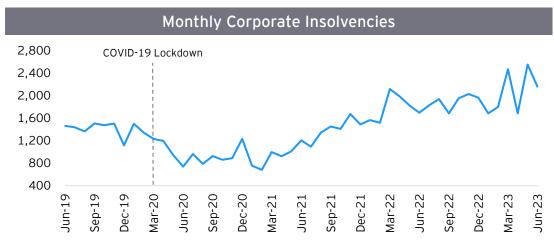


UK corporate and consumer insolvency snapshot

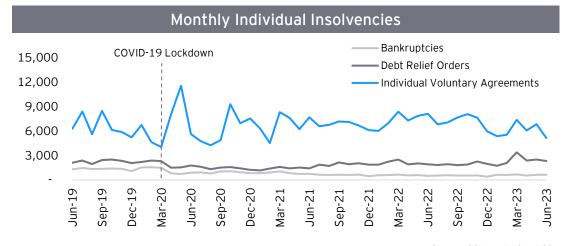








Source: GOV as at 18-Jul-23



Source: GOV as at 18-Jul-23





Banking and Capital Markets: Loan Portfolio Sales - UK Market Overview

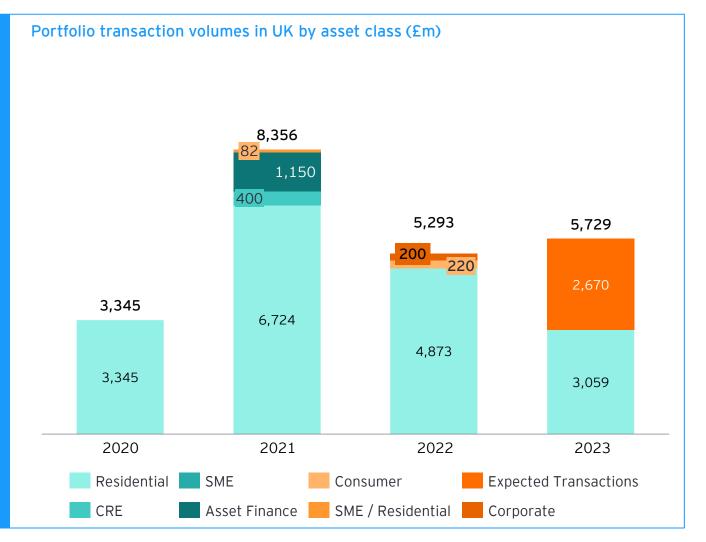
Market overview

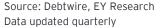
As seen across the majority of transactional markets over the prior two years, the onset of the COVID-19 pandemic resulted in the UK portfolio market grinding to a halt in early 2020. A number of processes were placed on hold as both financial and non-financial lenders pivoted their attention away from portfolio disposals and onto in-house strategic programmes as they looked to assist their customers in tackling the pandemic.

Following the provision of the various support schemes – both government and organisation-led (capital repayment holidays, debt restructurings, etc.) – a number of lenders have spent a large part of the prior two years enhancing and future-proofing their internal collections infrastructure in preparation of the anticipated surge in collections and recoveries activity. As government and organisation-led support schemes have begun to mature, more focus is being placed on which elements of lenders offerings are deemed non-core, or which elements are proving to be a drag on RWAs and capital ratios, and hence portfolio disposals are being discussed in order to address this.

While 2021 transaction volume rebounded strongly, this trend did not continue into 2022, with only c.£0.4bn of assets being successfully traded in the second half of the year. Trades came to market, but sellers struggled to find acceptable levels of pricing in the face of high uncertainty and deteriorating economic conditions, with projects such as Littleton, Cambridge and Dulwich, all falling away in Phase II.

We have been seeing plain vanilla outright sales for PL/NPLs and the use of securitisation structures (RMBS, equity release portfolios from non-bank lenders). Further, we are observing forward flow and spot sale trade approach between banks and their debt purchasers panel becoming more prominent (predominantly unsecured-consumer debt).







Banking and Capital Markets: Loan Portfolio Sales – UK Market Overview

Market overview

Notwithstanding previous challenges, given the theme of consolidation which we are seeing across the UK banking market amongst the challenger and smaller lenders, we are expecting an increased number of portfolios to be brought to market as a result of banks reassessing their core activities. The highest profile example of this seen thus far was Project Hazel, which was AIB's sale of its UK SME book to Allica Bank. This was driven by their strategic decision to exit the commercial business market in Great Britain, whilst Starling Bank acquired a residential and SME portfolio from Masthaven earlier this year following it's classification as being non-core. More recently, we have seen Barclays agree to acquire the UK specialist lender Kensington Group.

With regards to the outlook of future portfolio activity within the UK, we are anticipating an extremely busy few years ahead, with a strong 2023 pipeline expected. Borrowers within the UK are facing an unprecedented squeeze on their incomes – several interdependent factors, including an increase in the cost of living, higher national insurance contributions, energy costs, interest rates and fuel prices, have resulted in a perfect storm for borrowers - many of whom are still dealing with the impact of the COVID-19 pandemic. With inflation continuing to run at historic levels combined with the unwinding of COVID-19 relief measures and in many cases, a return to the repayment of said relief measures – never before have customers felt the pinch across so many different elements of their income and expenditure. One thing is certain - while this will likely result in significant distress across all asset classes, it is only a matter of time before banks and non-bank landers begin to explore how they could look to offload these portfolios. However, the key question to answer is whether they will seek to outsource collections to specialist local services. or whether they'd prefer to recognise these NPLs via large-scale portfolio disposals as we saw in the post global financial crisis era.

Selected recent transactions										
Date	Vendor	Project	Buyer(s)	Asset Type	GBV (£m)					
Q2 2023	LendInvest	Leo	Chetwood	Resi PL	243					
Q1 2023	LBG	Typhoon	Undisclosed	Resi PL	2,816					
Q4 2022	AIB	Walton	Confidential	NPL / PL (hospitality)	200					
Q4 2022	BOI	-	Undisclosed	Resi RPL/ NPL	530					
Q4 2022	Arrow Global	-	Intrum	Resi NPL / Platform	158					
Q2 2022	Kensington group) -	Barclays Bank	Resi PL/ Platform	2,000					
Q2 2022	Masthaven	Genesis	Starling Bank	PL	500					
Q2 2022	Confidential	-	Hoist Finance	NPL	223					
Q2 2022	Hoist	-	Lowell	Resi NPL/ Platform	364					
Q3 2021	Just Group	-	Rothesay Life	Resi PL/ Platform	254					
Q3 2021	NatWest	Mercatus	Attestor/ Octane/ Ellandi	CRE NPL	400					
Q3 2021	Confidential	Domus	LCM Partners	Resi PL/ UTP	150					
Q3 2021	Santander	Blitzen	Undisclosed	ABS (resi PL)	570					
Q3 2021	NewDay	-	Undisclosed	Consumer Loans	95					
Q3 2021	Just Retirement	-	Phoneix Group	Resi PL/ Platform	300					
Q3 2021	AIB	Hazel	Allica Bank	SME PL	600					

Source: Debtwire, EY Research Data updated monthly



Banking and Capital Markets: Securitisation and Debt Markets

Market Activity

Issuers retaining volume in light of banking failures During April, 16 transactions were priced and/or issued, totalling €29.1bn, of which €21.0bn of volume came from two fully retained European RMBS transactions. The period saw an increase in issuers coming to market as spreads stabilised and a positive issuance window emerged for regular and repeat issuers, following earlier disruption from the high profile failures in the banking sector in March. Despite this, 11 transactions were priced and/or issued during March, totalling €15.8bn (albeit mostly driven by a large €6.5bn German RMBS transaction).

Investor demand is continuing to absorb higher levels of supply, with strong subscription levels down the stack, particularly for prime names. Some of the more specialist asset classes have seen slightly weaker demand in the most senior notes, where investors are more cautious. Whilst issuance volume has been elevated in the last two months, private placement and issuer retention of notes continued to be a theme, as caution persists particularly amongst RMBS issuers.

UK issuers coming back to the market March and April saw a number of UK specialist lenders returning to the securitisation market. Specialist mortgage lender West One brought Elstree Funding No.3 to market, and saw the transaction marketing in the midst of the SVB failure and Credit Suisse acquisition. The transaction was successfully placed during this difficult time, demonstrating there was still a market in spite of the volatility.

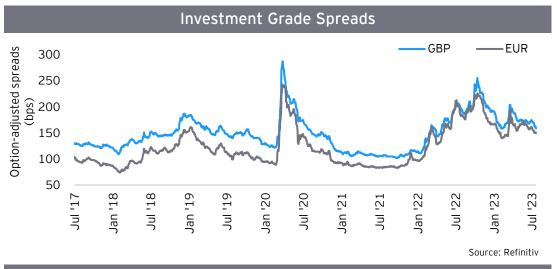
April saw the return of Premium Credit to the market with a new issuance from their PCL Funding Master Trust. The transaction, structured against a £1.25bn portfolio of non-life insurance premium financing and fee payment loans saw healthy coverage levels down the stack, after having upsized the deal size from an initial £300m to £450m given strong oversubscription across all tranches.

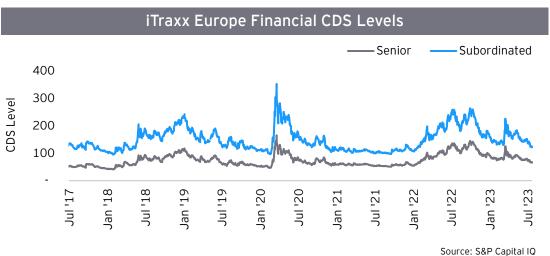
Some weakening performance starting to be seen Looking to performance trends, some Auto ABS transactions have been experiencing a deterioration in performance in recent months, likely due to the worsening macroeconomic environment and rising interest rates. However, higher recoveries from strong prices of used cars have suppressed losses from defaults, and voluntary termination rates have dropped significantly due to high equity for borrowers.

Consumer loans and credit card transactions are also seeing a slight upward tick in arrears over recent months but the real impact of the cost of living crisis remains to be seen.

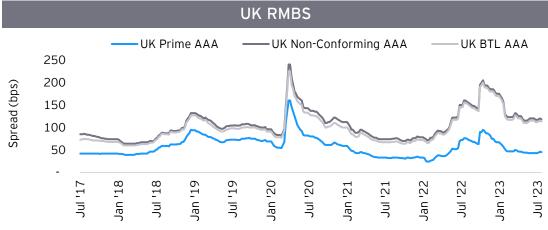


Banking and Capital Markets: Securitisation and Debt Market Overview





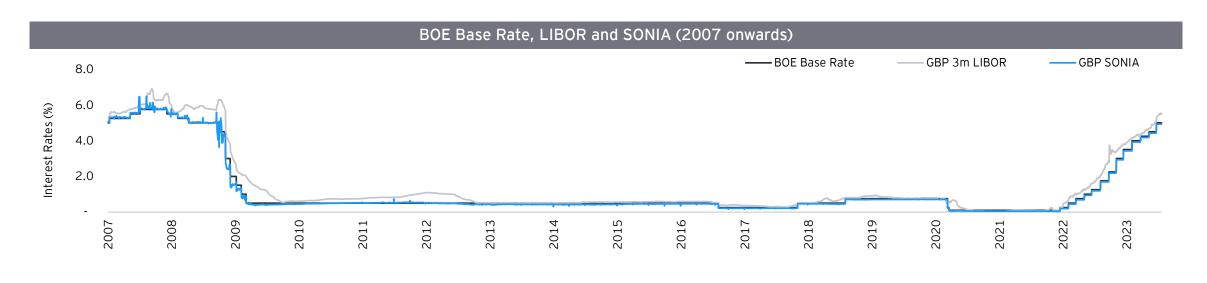


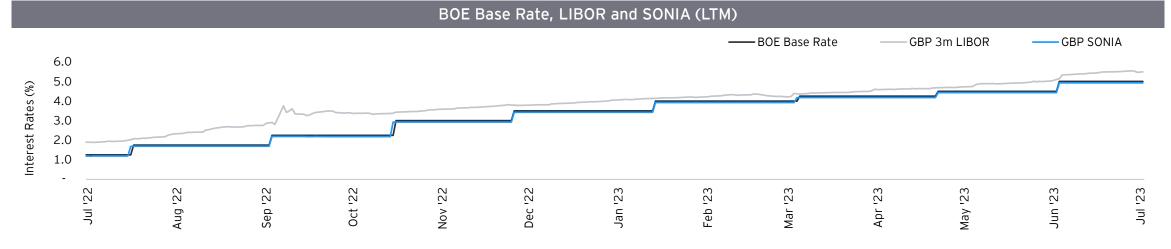


Source: J.P. Morgan International ABS & CB Research



Banking and Capital Markets: Securitisation and Debt Market Overview







M&A – UK market overview

Market Activity



Specialist lending businesses in the UK are facing a myriad of headwinds, including persistently high inflation and sustained interest rates rises. There is however some noise in the data, leading to uncertainty and challenges in forming a consensus on how the economic situation will develop. The picture is also mixed at a company level, with many positive signs of increased originations and passing on of rate rises to customers, offset by squeezed bottom line performance. One of the biggest questions on lenders' minds at present is when borrower distress will start to impact portfolio performance and whether asset management teams are set up to deal with arrears.



M&A activity has remained slow throughout 2023, driven largely by adverse macroeconomic conditions and the resulting cautious market sentiment. This has led to depressed deal activity, including a number of stalled or failed transactions this year. For deals that have continued, there has been a noticeable change in how processes are run from structured auctions to an environment of more bilateral discussions where buyer and seller jointly determine a mutually workable deal structure. To address the valuation gap, some buyers and sellers are structuring deals to include earn outs or stock for stock transactions, which can also avoid overleveraging balance sheets.



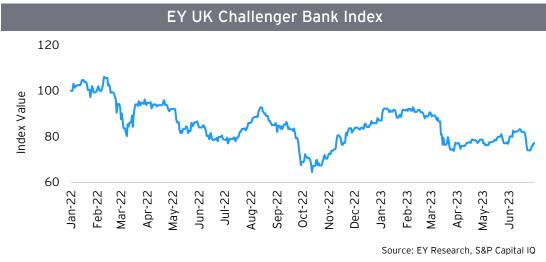
The uncertainty caused by the macroeconomic environment is creating a gap in value expectations between buyers and sellers and adding complexity to getting deals across the line. Sellers are thinking carefully about when to launch new processes, with many new deals, as well as the re-launch of failed deals, being planned for Q4 2023 or even 2024.

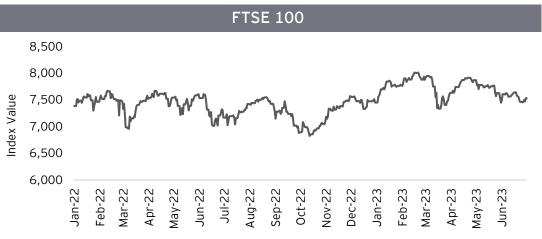
Key listed entity metrics as at 21 July 2023

		Share Price (GBP)			Market Cap P/E				P/TBV			Dividend Yield			
		21-Jul-23	52 wk High	52 wk Low	(GBPm)	LTM	FY22	FY21	LTM	FY22	FY21	LTM	FY22	FY21	Current
	Burford Capital Limited	9.8	11.4	4.8	2,143.6	9.2x	70.3x	NM	1.4x	1.3x	1.4x	13.7%	4.3%	NM	1.0%
	Provident Financial plc	1.8	2.5	1.3	456.7	5.9x	5.9x	NM	1.0x	1.0x	0.9x	13.3%	13.3%	21.0%	11.3%
	Funding Circle Holdings Limited	0.5	0.7	0.3	186.8	NM	NM	3.1x	0.6x	0.6x	0.6x	NM	NM	24.2%	0.0%
	S&U plc	23.3	25.7	19.0	282.5	8.4x	7.4x	19.3x	1.3x	1.4x	1.6x	15.6%	19.6%	8.1%	5.7%
ance	International Personal Finance plc	1.2	1.2	0.6	260.9	4.6x	4.6x	6.2x	0.7x	0.7x	0.8x	14.0%	14.0%	11.4%	7.9%
Speciality Finance	H&T Group plc	4.3	5.1	3.9	187.5	12.6x	12.6x	31.0x	1.4x	1.4x	1.5x	9.9%	9.9%	4.5%	3.5%
iality	LendInvest plc	0.5	1.5	0.5	68.3	6.0x	6.3x	18.0x	1.0x	0.7x	1.0x	12.7%	14.2%	12.7%	9.1%
Spec	Amigo Holdings PLC	0.0	0.1	0.0	4.1	0.0x	0.0x	NM	0.2x	0.1x	NM	NM	NM	NM	0.0%
	1pm plc	0.3	0.3	0.2	23.2	15.0x	25.2x	13.1x	0.7x	0.8x	0.8x	3.2%	2.2%	3.3%	0.0%
	Non-Standard Finance plc	0.0	0.0	0.0	0.1	NM	NM	NM	NM	NM	NM	NM	NM	NM	0.0%
	Orchard Funding Group plc	0.4	0.6	0.4	9.0	5.2x	5.9x	10.7x	0.5x	0.5x	0.6x	10.3%	9.3%	5.3%	7.1%
	Median	0.5	1.2	0.5	186.8	6.0x	6.3x	13.1x	0.8x	0.7x	0.9x	13.0%	11.6%	9.7%	3.5%
	Close Brothers Group plc	9.5	11.7	8.1	1,409.9	18.0x	8.5x	7.0x	1.1x	1.0x	1.1x	4.9%	10.2%	13.4%	7.0%
	OneSavings Bank Plc	3.5	6.0	3.3	1,486.0	3.6x	3.6x	4.3x	0.7x	0.7x	0.9x	19.4%	19.4%	18.7%	8.6%
anks	Virgin Money UK PLC	1.7	2.0	1.2	2,389.9	5.7x	5.1x	6.1x	0.4x	0.4x	0.5x	8.6%	9.1%	9.1%	6.2%
Challenger Banks	Paragon Banking Group PLC	5.4	6.2	3.6	1,165.6	4.8x	3.7x	7.1x	1.0x	1.0x	1.2x	18.4%	23.6%	13.7%	5.6%
leng	Secure Trust Bank Plc	5.8	12.8	5.5	108.6	3.2x	3.2x	2.4x	0.3x	0.3x	0.4x	6.6%	6.6%	10.8%	7.8%
Cha	Metro Bank PLC	1.2	1.6	0.7	206.1	NM	NM	NM	0.3x	0.3x	0.3x	NM	NM	NM	0.0%
	Manx Financial Group PLC	0.2	0.3	0.1	23.7	5.5x	5.5x	8.5x	1.4x	1.4x	1.5x	17.1%	17.1%	11.8%	1.8%
	Median	3.5	6.0	3.3	1,165.6	5.1x	4.4x	6.5x	0.7x	0.7x	0.9x	12.8%	13.7%	12.6%	6.2%

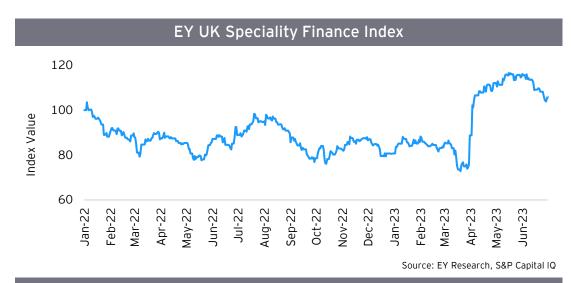
Source: CapIQ Page 18

Equity market trends





Source: S&P Capital IQ







Source: EY Research, CapIQ



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Global M&A league table for H1 2023

Ranking by Value		H1 2023			H1 2022			Ranking by Volume		H1 2023			H1 2022		
Adviser Name	Rank	Value (\$bn)	No. Deals	Rank	Value (\$bn)	No. Deals	YoY Change	Adviser Name	Rank	No. Deals	Value (\$bn)	Rank	No. Deals	Value (\$bn)	YoY Change
Goldman Sachs	1	209.3	75	1	553.9	152	-62.2%	Houlihan Lokey	1	128	9.3	2	192	15.6	-33.3%
JP Morgan	2	190.5	85	2	368.6	130	-48.3%	Rothschild & Co	2	123	40.5	1	212	84.1	-42.0%
Bank of America	3	186.3	63	3	306.6	78	-39.2%	PwC	3	90	1.9	5	127	15.9	-29.1%
Centerview Partners	4	133.8	25	29	42.4	29	215.6%	JP Morgan	4	85	190.5	4	130	368.6	-34.6%
Morgan Stanley	5	121.3	55	4	265.2	91	-54.3%	KPMG	5	83	2.5	8	104	13.2	-20.2%
Barclays	6	80.3	48	6	151.8	93	-47.1%	Ernst & Young	6	80	14.0	6	122	24.3	-34.4%
Guggenheim Partners	7	77.7	27	55	6.8	28	-	Goldman Sachs	7	75	209.3	3	152	553.9	-50.7%
BMO Capital Markets	8	67.9	31	35	21.3	21	219.0%	Lazard	8	68	57.3	7	106	146.3	-35.8%
Evercore	9	66.1	62	25	47.6	85	38.9%	UBS	9	65	53.8	22	61	95.9	6.6%
Moelis & Company	10	62.8	52	16	83.4	66	-24.7%	Bank of America	10	63	186.3	15	78	306.6	-19.2%
Lazard	11	57.3	68	7	146.3	106	-60.8%	Evercore	11	62	66.1	14	85	47.6	-27.1%
UBS	12	53.8	65	12	95.9	61	-43.9%	Jefferies	12	61	44.1	9	97	104.3	-37.1%
Citi	13	49.5	34	5	250.4	66	-80.2%	Stifel/KBW	13	61	8.1	13	86	13.5	-29.1%
MTS Securities	14	48.8	4	-	0.2	5	-	Raymond James Financial	14	58	6.8	16	77	4.1	-24.7%
HSBC	15	48.6	16	13	91.8	23	-47.0%	Clearwater International	15	58	0.2	18	67	0.4	-13.4%
Jefferies	16	44.1	61	10	104.3	97	-57.7%	Deloitte	16	57	6.4	11	93	66.5	-38.7%
Wells Fargo	17	40.7	13	24	51.6	25	-21.2%	Morgan Stanley	17	55	121.3	12	91	265.2	-39.6%
Rothschilds Co	18	40.5	123	15	84.1	212	-51.8%	William Blair	18	54	6.6	17	73	6.5	-26.0%
RBC Capital Markets	19	40.2	36	22	53.6	65	-25.0%	Moelis & Company	19	52	62.8	20	66	83.4	-21.2%
Perella Weinberg Partners	20	33.4	23	50	9.5	25	253.6%	Barclays	20	48	80.3	10	93	151.8	-48.4%



Credentials

planning

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workstreams in relation to supply finance exposures



uidity & funding, MIS, separability restructuring



Person, with EY having control ove bank operations, balance sheet and P&L

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118118 Money

September 2021

securitisation facilities to finance personal credit cards personal consumer loans, raising £370m and £130m respectively

PayPoint

October 2020

Project Peak

Supported a UK Clearing Bank on the disposal of its leasing business

ABLV

Assisted appointed liquidators of ABLV, a pre-eminent Latvian bank, to perform high level

analysis procedures on the overview of the wind-down pla submitted to the liquidators

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