In accordance with Rule 18.6 of the Insolvency (England & Wales) Rules 2016.

$\begin{array}{c} AM10 \\ \text{Notice of administrator's progress report} \end{array}$



		For further information, please refer to our guidance at www.gov.uk/companieshouse
1	Company details	
Company number		→ Filling in this form Please complete in typescript or in
Company name in full		bold black capitals.
2	Administrator's name	
Full forename(s)		
Surname		
3	Administrator's address	
Building name/number		
Street		_ _
Post town		_
County/Region		_
Postcode		
Country		_
4	Administrator's name •	·
Full forename(s)		• Other administrator
Surname		 Use this section to tell us about another administrator.
5	Administrator's address @	
Building name/number		② Other administrator
Street		 Use this section to tell us about another administrator.
Post town		_
County/Region		_
Postcode		
Country		

	Notice of administrator's progress report							
6	Period of progress report							
From date	d d m m y y y	_						
To date	d d m m y y y							
7	Progress report							
	☐ I attach a copy of the progress report							
8	Sign and date							
Administrator's signature	Signature X							

AM10

Signature date

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	
Company name	
Address	
Post town	
County/Region	
Postcode	
Country	
DX .	
[elephone	

1

Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- ☐ The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed the form.

Important information

All information on this form will appear on the public record.

☑ Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

Turther information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse



Ernst & Young LLP 1 Bridgewater Place Water Lane Leeds LS11 5QR Tel: + 44 113 298 2200 Fax: +44 113 298 2201 ey.com

TO ALL KNOWN CREDITORS

7 December 2022

Ref: SW/ CGJK/ BL/ AP Email: spicersadministration@uk.ey.com

Dear Sirs

Spicers Limited (in Administration) ("the Company")

High Court of Justice, Business and Property Courts in Birmingham, Insolvency and Companies List (ChD), Number CR-2020-BHM-000302

On 14 May 2020, the Company entered Administration with R H Kelly and C G J King appointed to act as Joint Administrators ('the Joint Administrators'). The appointment was made by the Company's directors under the provisions of paragraph 22(2) of Schedule B1 to the Insolvency Act 1986.

I write, in accordance with Rule 18.3 of the Insolvency (England and Wales) Rules 2016, to provide creditors with a report on the progress of the administration.

This report covers the period from 14 May 2022 to 13 November 2022 and should be read in conjunction with the Joint Administrators' Statement of Proposals ("the Proposals") dated 21 May 2020 and the previous progress reports. Statutory information about the Company, the administration and the office holders is given at Appendix 1.

Summary of progress since last report

Debtors

At the date of the Administration, the book value of the Company's debtor ledger (excluding intercompany debts) was £17.5m.

During the period of this report, we have collected further receipts of £195,838, primarily relating to the settlement of a larger debtor balance and collections received by a debt collection agent. This brings total collections to £10.7m.

There remains one larger debtor balance which we continue to consider to be contractually due.

As previously reported, our legal advice confirms that there are substantive grounds to pursue this debt and detailed discussions are being undertaken between the Company and the debtor to achieve an agreement. In the event that we are unable to reach a satisfactory agreement, we will look to pursue this debt through the courts to recover what we believe is rightfully due to the Company.

Deposits and prepayments

Funds totalling £34,195 have been received following the return of pre-appointment overpayments bringing total realisations for this category to £353,048. It is not anticipated that there will be any additional realisations in respect of deposits and prepayments.

Distribution Exercise

As previously reported, the Company has made distributions in respect of the BECAP12 secured debt, which now totals £9,106,998 for settlement of the principal amount, plus accrued interest and charges. This debt was cross guaranteed by certain entities within the Company's group including the Company. Additionally, OfficeTeam Limited (in Administration) ("OfficeTeam") settled the £2,335,695 debt owed by the Company to Lloyds Banking Group ("LBG") on its Invoice Discounting Facility ("IDF") account.

We are continuing to undertake an exercise (the "Distribution Exercise") to determine the quantum of any subrogated claims the Company may have against the other guarantors of the BECAP and LBG indebtedness and that other guarantors may have against it in relation to these payments.

We currently consider, based on detailed legal advice on the position, that the other companies are each indebted to the Company due to its over overcontribution under the guarantee, resulting in a subrogated claim.

The Distribution Exercise is further complicated by the fact there are various secured and unsecured intercompany debts within the group. The Administrators are continuing to undertake an exercise to analyse this to determine the impact this will have on any distribution to the Company's unsecured creditors.

Extension of the Administration

As previously reported, the Administration was extended by order of the court on 11 April 2022 for a period to 13 May 2023.

Receipts and payments account

A summary of our receipts and payments for the period from 14 May 2020 to 13 November 2022 is attached at Appendix 2. The receipts and payments do not reflect estimated future realisations or costs.

Having settled the claims of the secured creditors, being BECAP12 and LBG, the Joint Administrators hold funds of c.£5.2m.

Investigations

During the period prior to the report, we had undertaken an investigation into the Company's affairs prior to our appointment pursuant to Statement of Insolvency Practice Number 2 (Investigations by Office Holders) and the Company Directors Disqualification Act 1986, with the necessary confidential returns made to the Insolvency Service.

No investigations are continuing and no third-party funding has been provided.

Joint administrators' remuneration

The statutory provisions relating to remuneration are set out in Part 18 of the Insolvency (England and Wales) Rules 2016. Further information is given in the Association of Business Recovery Professionals' publication 'A Creditors' Guide to Administrators' Fees', a copy of which may be accessed from the web site of the Institute of Chartered Accountants in England and Wales at

https://www.icaew.com/en/technical/insolvency/creditors-guides or is available in hard copy upon written request to me.

In certain circumstances, creditors are entitled to request further information about our remuneration or expenses, or to apply to court if they consider the costs to be excessive (Rules 18.9 and 18.34 of the Insolvency (England and Wales) Rules 2016). Further information is provided in 'A Creditors' Guide to Administrators' Fees' referred to above.

Our remuneration was fixed on a time-cost basis by a resolution of the creditors on 8 June 2020.

During the period covered by this report, we have incurred time costs totalling £90,012, taking total post-Administration time costs incurred to date to £3,460,148. Of this sum, £1,737,684 has been paid. An analysis of the time spent, and a comparison with the fee estimate dated 21 May 2020 is attached as Appendix 4 to this report.

We anticipate that our remuneration will exceed the previous fee estimate. This increase reflects the additional time that has necessarily been spent by the Joint Administrators and their staff.

As previously reported, the property sale exercise took an extended period to complete which included negotiating an extension to the license to occupy and an extended marketing process. This work had a beneficial impact on the sale price and resulted in improved recoveries for the benefit of the unsecured creditors.

Additionally, the trade debtor collection exercise raised a significantly greater level of disputes than anticipated and these required detailed interrogation and collating and reviewing of supporting documentation. Further, the debt collection exercise has also been hindered by Covid-19 and we have had to have detailed consideration of the impact of Covid-19 and reach agreements on payment plans or consider alternate collection methods. The time spent continues to result in additional recoveries for the benefit of the unsecured creditors.

Time has also been spent in undertaking the Distribution Exercise, which was not originally foreseen and is complex and requires careful consideration given its impact on any distribution to the Company's unsecured creditors.

We will not draw remuneration in excess of the initial fee estimate without the prior approval of creditors and will be writing to the creditors in due course with a revised fee estimate.

Joint administrators' statement of expenses incurred

During the period covered by this report, we made payments, excluding Joint Administrators' remuneration and disbursements, totalling £87,162 plus VAT. An analysis of the expenses incurred is provided at Appendix 3 of this report.

An explanation where these costs for the period have resulted in the total costs exceeding the original expenses estimate is given below:

- £2,046 Storage charges: charges for storing the Company's books and records collected from the Company's sites. Further charges are expected to be incurred.
- £12,848 Legal fees: costs have exceeded the original estimate due to legal advice being required in respect of an extended number of disputes made by debtors and advice provided regarding the Distribution Exercise.
- £8,279 Agent costs in relation to a utilities refund that was received by the Company totalling £33,118.

Distributions to creditors

Secured creditors

LBG

As previously reported, LBG, the Company's first ranking secured creditor, had a total indebtedness of £12,913,614 due as at the date of Administration with further interest and charges accruing post the appointment of Administrators. Additionally, the Company provided cross guarantees to LBG for monies owed by OfficeTeam and ZenOffice Limited, increasing LBG's overall indebtedness to £17,154,991,

Following the sale of the freehold property the Company settled the outstanding LBG property loan in full, repaying LBG's remaining indebtedness on the loan of £1,915,028.

During the prior period to this report, net receipts relating to debtor collections in the IDF account totalled £8,705,976. After accounting for £650,000 of property loan payments made from the IDF account, there was an outstanding direct indebtedness of £2,335,695. This amount was settled by an application of funds from a surplus in the OfficeTeam IDF account, which LBG was entitled to under their cross guarantee. The debt owed to LBG on the IDF account by the Company has been settled in full and OfficeTeam has a subrogated claim against Spicers Limited for the value of £2,335,695.

BECAP12

On appointment a principal sum of £7,466,666 was owed to BECAP12 from The Spicers-OfficeTeam Group Limited, with interest outstanding. The Company had guaranteed this debt which benefits from a second ranking security behind the LBG indebtedness.

The Company has made distributions in respect of the BECAP12 debt of £9,365,435, for settlement of the principal amount, plus accrued interest and charges.

As noted above, this debt was cross guaranteed by certain other entities within the Company's group, and we are seeking to determine the quantum of and value from any resultant subrogated claims between the entities in the Company's group.

Preferential creditors

Preferential claims received to date total £273,085. Based upon current information, we anticipate that these claims will be paid in full.

A notice of intended dividend dated 2 December 2022 has recently been issued. Should you have any queries regarding this, please contact spotadministration@uk.ey.com.

Non-preferential creditors

Unsecured thirst party claims totalling £16,603,521 have been received to date. Creditor claims continue to be submitted and it is not possible at this time to provide an accurate estimate of total unsecured claims.

Whilst the Distribution Exercise remains ongoing and there continue to be assets of the Company to realise we are not able to confirm with certainty the funds that will be available to the unsecured creditors of the Company.

However, based on realisations to date, anticipated future costs and our current understanding of the potential outcome from the Distribution Exercise, we estimate that funds totalling c.£3.9m may be available for an unsecured creditors distribution in the future. At present the timing of such a distribution remains uncertain.

Prescribed Part

The prescribed part is a proportion of floating charge assets set aside for unsecured creditors pursuant to section 176A of the Insolvency Act 1986. The prescribed part applies to floating charges created on or after 15 September 2003.

As the secured creditors have been paid in full from fixed charge realisations the Prescribed Part will not apply as the floating charge funds will be available to unsecured creditors.

Change of Administrator

In accordance with a Court Order dated 27 June 2022 ("the Order"), Robert Hunter Kelly was replaced as Joint Administrator by Samuel James Woodward, an Insolvency Practitioner licenced by the Institute of Chartered Accountants in England and Wales. In compliance with the terms of the Order, a block advertisement was advertised in the London Gazette on 7 July 2022 and creditors are to be notified of the Order within this progress report.

Pursuant to the Order, each creditor has the right to apply to vary or discharge the Order within 28 days of receipt of this notification.

Remaining work

The Joint Administrators will continue to manage the affairs, business and property of the Company to achieve the purpose of the Administration. Future tasks will include, but may not be limited to, the following:

- Continuing debtor collections to maximise recoveries for creditors.
- Conclude the assessment of the Distribution Exercise.
- Dealing with preferential creditor claims and making a distribution to the preferential creditors.
- Dealing with employee with unsecured creditor queries.
- Agreeing unsecured creditor claims and making a distribution to creditors.

- Dealing with corporation tax and VAT matters, including filing statutory returns.
- Dealing with statutory reporting and compliance obligations.
- Finalising the Administration, including payments of all Administration period liabilities.
- If the Joint Administrators deem appropriate, to seek an extension and/or further extensions to the Administration from the Court or a move into Creditors' Voluntary Liquidation.
- Any other actions required to be undertaken by the Joint Administrators to fulfil the purpose of the Administration.

Next report

We will report to you again in six months' time or at the conclusion of the Administration, whichever is the sooner.

Yours faithfully for the Company

C G J King Joint Administrator

S J Woodward and C G J King are licensed in the United Kingdom to act as an insolvency practitioner by The Institute of Chartered Accountants in England and Wales.

The affairs, business and property of the Company are being managed by the Joint Administrators, S J Woodward and C G J King, who act as agents of the Company only and without personal liability.

The Joint Administrators may act as data controllers of personal data as defined by the UK General Data Protection Regulation (as incorporated in the Data Protection Act 2018), depending upon the specific processing activities undertaken. Ernst & Young LLP and/or the Company may act as a data processor on the instructions of the Joint Administrators. Personal data will be kept secure and processed only for matters relating to the Joint Administrator's appointment. The Office Holder Data Privacy Notice can be found at www.ey.com/uk/officeholderprivacy.

Information about the proceedings, the company and the office holders, as required by Rule 18.3(1) of the Insolvency (England and Wales) Rules 2016

Name of court: High Court of Justice, Business and Property

Courts in Birmingham, Insolvency and Companies

List (ChD)

Court reference: CR-2020-BHM-000302

Registered name of the Company: Spicers Limited

Registered office address of the Company: c/o Ernst & Young LLP, 1 Bridgewater Place,

Water Lane, Leeds, LS11 5QR

Registered number: 00425809

Country of incorporation (for a Company incorporated outside the United Kingdom): N/A

Date of appointment of the Joint Administrators: 14 May 2020

Details of any changes of Administrator: In accordance with a Court Order dated 27 June

2022 ("the Order"), Robert Hunter Kelly was replaced by Samuel James Woodward

Full names of the Joint Administrators: Samuel James Woodward and

Charles Graham John King

Office Holder number(s): 12030 and 8985

Joint Administrators' address(es): Ernst & Young LLP, 1 Bridgewater Place, Water

Lane, Leeds, LS11 5QR

Telephone number: +44 113 298 2224

Name of alternative person to contact with

enquiries about the case:

Ben Leach

Spicers Limited (in Administration)

Joint Administrators' Receipts and Payments from 14 May 2020 to 13 November 2022

Statement of Affairs			Period from	Period from	
Estimated to Realise			14 May 2020 to 13 May	14 May 22 to 13	
Values (£)	1,2		2022 (£)	November 2022 (£)	Total
(-)	.,_		(-)	(-)	
70,000		Fixed charge receipts (excludes debts assigned to LBG) Intellectual Property	120,000	_	120,000
13,000,000		Freehold Property	15,005,000	-	15,005,000
12,659,015	3	Debtors to be transferred to IDF account	60367.15	-	60,367
	4	Debtors received in the Administration account Bank interest	906,483 811	195,838 4,105	1,102,321 4,916
			16,092,662	199,943	16,292,604
		Fixed charge payments			
	3	Property Agent Fees Debtor Collection Agent Commission	112,538 655,113	63,603	112,538 718,716
		Erroneous Debtor Receipts Returned	510	-	510
		Transfer to Debtor Collection Account Agents fees - Intellectual Property Sale	60,367 10,200	-	60,367 10,200
		Legal fees settled for OTT and Other Co-Guarantors	2,604	6,000	8,604
		Bank charges	1 044 222		1
		-	841,333	69,603	910,936
		Payments to Secured Creditors			
		Secured Creditor Distribution to LBG (Property Loan)	1,915,028	-	1,915,028
		Secured Creditor Distribution to BECAP12	8,901,521	205,477	9,106,998
		Withholding Tax on BECAP12 Distribution	258,437 11,074,986	205,477	258,437 11,280,463
		<u> </u>			
		Net fixed charge realisations	4,176,342	(75,137)	4,101,205
		Floating charge receipts			
		Asset realisations			
		Stock	821,521	-	821,521
125,000 412,220		Fixtures and Fittings Cash at bank at date of appointment	150,700 440,246	-	150,700 440,246
112,220		Freehold Property Rent	807,876	-	807,876
111,169		Apportionments	110,391	-	110,391
12,449		Deposits and Prepayments	318,853	34,195	353,048
		Transfer receipts	400.000		-
		HMRC Furlough Receipt Employee Costs Funded by OTG	128,869 302,281	(6,394)	128,869 295,887
		Property Costs Funded by OTG (LTO Property)	47,674	-	47,674
		Property Costs Funded by OTG (Non-LTO Properties) Transfer From Debtor Collection Account for	161,520	-	161,520
	3	Commission	629,869	-	629,869
		Other receipts			_
	4	Bank Interest	821	320	1,142
		-	3,920,622	28,122	3,948,744
		Floating charge payments			
		Pre-Administration Costs	107,794	-	107,794
		Costs of realisations: Purchase Ledger Update Cost	6,250		6,250
		Contractor Costs (Debtors, Rebates and Customer Contrac	20,532	8,279	28,812
		Other Costs	1,949	-	1,949
		Expenses: Bank Charges	217	4	221
		Insurance	6,928	381	7,308
		Storage Charges	10,468	2,046	12,514
		Statutory Costs	95	-	95
		Employees: Employee Costs (Property Exit)	140,367		140,367
		Employee Costs (Debtor Realisation)	87,250	-	87,250
		Employee Costs (Furlough) Employee Costs (Other)	131,875 68,269		131,875 68,269
		Property:			
		Property Payments (LTO Properties)	44,167	-	44,167
		Property Payments (Non-LTO Properties) Professional Fees:	161,520	-	161,520
		Legal Fees	289,490	6,848	296,338
		Other Professional Fees	34,748	-	34,748
		Administrators' Expenses: Administrators' Remuneration	1,737,684	_	1,737,684
		Administrators Reinforeation Administrators' Disbursements	2,773		2,773
		-	2,852,377	17,559	2,869,936
		Net floating charge realisations	1,068,245	10,563	1,078,808
		Total net realisations	5,244,587	(64,575)	5,180,013
			0,244,001	(04,070)	0,100,010
		Funds in Hand Cash at bank	5,069,143	93,055	5,162,198
		VAT Receivable / (Payable)	175,444	(157,630)	17,814
		-	5,244,587	(64,575)	5,180,013
		-	3,277,301	(04,373)	3,100,013

Notes

- 1. Receipts and payments are stated net of VAT.
- 2. This receipts and payments account has been prepared on a cash basis and does not reflect future estimated receipts and payments.
- As a result of the assignment of trade debtors, the related debtor receipts are an asset of the
 fixed charge holder, Lloyds Bank PLC ("LBG"), which has control of the IDF account into which
 receipts were paid. The receipts received into this account are not reflected in the summary of
 receipts and payments.

In June 2021, the IDF account was closed. A summary of the funds that were applied against LBG's indebtedness is shown below:

	Total
	(£)
Trade debtor balance - At appointment	20,399,815
Less: Irrecoverable intercompany balance	(2,838,358)
Debtor balance	17,561,457
Debtor collections received into IDF account	9,578,418
Commissions on debtor collections paid from IDF	(629,869)
LBG IDF Interest and service charges	(242,573)
Net debtor collections enabling a reduction in the LBG IDF debt	8,705,976
Repayments against the Company's mortgage	(650,000)
Net collections enabling a reduction in the IDF debt	8,055,976
Spicers IDF debt	(10,391,671)
Spicers deficit	(2,335,695)
Application of funds from OfficeTeam's IDF surplus	2,335,695
LBG IDF indebtedness	

4. All funds were held in interest bearing accounts during the Period.

Spicers Limited (in Administration)

Summary of expenses incurred

Type of Expense	Paid in Period to 13 May 2022	Paid in Period to 13 November 2022	Outstanding 3	Total	Per Estimate Dated 21 May 2020	
Payments made from the estate which are not disbursements ¹	£	£	£	£	£	
Fixed charge						
Erroneous Debtor Receipts Returned	510	-	-	510	-	
Transfer to Debtor Collection Account	60,367	-	-	60,367	-	
Legal costs - Pinsent Masons LLP (Legal advice and documentation for sale of property) Agent's costs - Jones Lang LaSalle	-	-	-	-	30,000	
(Sale of property) Agent's fees - Intellectual Property	112,538	-	-	112,538	110,000	
Sale	10,200	-	-	10,200	-	
Bank charges	1	-	-	1	-	
Floating charge						
Pre-Administration Costs						
Pre-Administration: EY Fees	48,928	-	-	48,928	_ 4	
Pre-Administration expenses: Legal Fees Pre-Administration expenses: Agents'	38,866	-	-	38,866	_ 4	
Fees	20,000	-	-	20,000	_ 4	
Costs of realisations						
Debtor Collection Agent Commission	655,113	63,608	-	718,716	1,385,000	
Purchase Ledger Update Costs	6,250	-	-	6,250	-	
Contractor fees (Debtors, Rebates and Customer Contracts)	20,532	8,279	-	28,811	-	
Other Costs - Smart Room fee	649	-	-	649	1,000	
Other Costs – Postage redirection	963	_	_	963	-	
Other Costs – Payment to release stock	336	-	-	336	-	
Other Costs – Test Payment	1	_	-	1	_	
Expenses	·			·		
Insurance costs	6,928	381	-	7,308	65,000	
Bank Charges	218	4	-	223	1,000	
Statutory costs	95	-	-	95	1,000	
Storage costs	10,468	2,046	_	12,514	-	
Employees						

Employee costs (Exit from properties)	140,367	-	-	140,367	200,000
Employee costs (Debtor Realisation)	87,250	-	-	87,250	140,000
Employee costs (Furlough)	131,875	-	-	131,875	-
Employee costs (Other)	68,269	-	-	68,269	-
Property					
Property occupation costs (rent, service charge and insurance rent)	205,687	-	-	205,687	180,000
Professional Fees					
Legal costs - Pinsent Masons LLP	279,857	12,848	-	292,705	65,000
Legal costs - Clarion Solicitors	12,237	-		12,237	-
Agent's costs - Gordon Brothers (Clearance of trading premises, collection of IT hardware and sales commission) Agent's costs - Daisy Software (IT decommissioning)	32,139 1,660	-	-	32,139 1,660	30,000
Agent's costs - Colliers International Property Consultants (Property advice)	950	-	-	950	-
Administrators' Disbursements					
Specific penalty bond	1,280	-	-	1,280	1,280
Postage and printing	1,067	-	-	1,067	3,500
Conference Call facilities	-	-	-	-	5,000
Travel	431	-	-	431	-
Meeting Rooms	3	-	-	3	
Totals	1,956,034	87,162	-	2,043,197	2,217,780

Notes

- Statement of Insolvency Practice 9 (SIP 9) defines expenses as amounts properly payable from the insolvency estate which are not otherwise categorised as office holders' remuneration or distributions to creditors. The payments shown are set out by type of expense.
- SIP 9 defines disbursements as a type of expense which is met by, and reimbursed to, an office holder in connection with an insolvency appointment. Disbursements fall into two categories: Category 1 and Category 2.
 - Category 1 disbursements are payments to independent third parties where there is specific expenditure directly referable to the appointment
 - Category 2 disbursements are expenses which are directly referable to the appointment but not a payment to an independent third party. They may include shared and allocated costs.
- 3. Outstanding expenses relate to expenses incurred within the reporting period but which were yet to be settled by the Joint Administrators.
- 4. The pre-administration fees and expenses were not included in the estimate of expenses dated 21 May 2020. They were requested as part of the decision procedure by correspondence issued to creditors with the proposals on 21 May 2020 and were subsequently approved by a creditors' resolution dated 8 June 2020.

Spicers Limited (in Administration)

Joint Administrators' time costs for the period from 14 May 2020 to 13 November 2022 and a comparison with the fee estimate dated 21 May 2020

	Total to 13 May 2022			Actual in this period			Actual in this period and total to 13 November 2022			Per Fee Estimate dated 21 May 2020		
	Total hours	Total costs (£)	Average rate (£)	Total hours	Total costs (£)	Average rate (£)	Total hours	Total costs (£)	Average rate (£)	Total hours	Total costs (£)	Average rate (£)
Accounting & Administration	597.8	230,340.5	385	72.9	24,096.5	331	670.7	254,437.0	379	195.4	99,839.0	511
Bank & Statutory Reporting	305.2	195,305.5	640	11.7	6,663.5	570	316.9	201,969.0	637	237.3	124,498.0	525
Creditors	585.8	276,204.8	472	45.7	32,541.0	712	631.5	308,745.8	489	483.5	246,808.0	510
Debtors	2,062.1	1,380,833.0	670	13.5	9,940.0	736	2,075.6	1,390,773.0	670	411.3	213,702.0	520
Employee Matters	826.1	348,917.0	422	0.6	319.5	533	826.7	349,236.5	422	453.0	255,246.0	563
Immediate Tasks	45.7	27,023.0	591	-	-	-	45.7	27,023.0	591	54.8	30,288.0	553
Investigation & CDDA	87.2	44,492.0	510	-	-	-	87.2	44,492.0	510	92.9	49,719.0	535
Job Acceptance & Strategy	53.5	22,797.0	426	-	-	-	53.5	22,797.0	426	61.3	32,271.0	526
Other Assets	100.9	71,532.0	709	-	-	-	100.9	71,532.0	709	106.8	65,695.0	615
Other Matters	233.7	114,448.5	490	-	-	-	233.7	114,448.5	490	138.1	73,519.0	532
Property	484.3	269,561.0	557	2.0	1,360.0	680	486.3	270,921.0	557	274.8	139,057.0	506
Public Relations	3.0	1,905.0	635	-	-	-	3.0	1,905.0	635	9.6	6,188.0	645
Retention of Title	396.2	201,660.0	509	-	-	-	396.2	201,660.0	509	352.0	205,574.0	584
Statutory Duties	185.9	97,000.5	522	8.0	4,740.0	593	193.9	101,740.5	525	217.1	120,948.0	557
VAT & Taxation	163.2	88,116.0	540	25.2	10,351.6	411	188.4	98,467.6	523	115.9	74,333.0	641
Total	6,130.6	3,370,135.80	550	179.6	90,012.10	501	6,310.2	3,460,147.90	548	3,203.9	1,737,684.00	542

Summary of work

The Joint Administrators have incurred time costs in dealing with, inter alia, the following matters:

- ► Accounting and Administration includes general administrative duties and overall management of the case, including maintaining the Joint Administrators' treasury and accounting functions, statutory compliance diaries and time costs reporting.
- ▶ Bank and Statutory Reporting includes statutory and other reporting to all classes of creditors. Reports include the Joint Administrators Proposals to creditors, six monthly progress reports and filings of documents at Companies House, and regular reporting to the secured creditors.
- ▶ Creditors Dealing with creditor claims, correspondence with creditors, answering specific creditor queries, processing of distributions to the secured, preferential and unsecured creditors under the Prescribed Part (as applicable).
- ▶ Debtors time spent in monitoring and collecting the £17.6m debtor ledger and liaising with OTG in their role as debtor collection agents, to ensure maximum value is realised. A significant amount of time has been spent realising trade debtors as a result of the large number of complex or disputed debtor positions in the ledger. This has included a substantial amount of time invested in discussions with individual debtors and dealer groups in order to progress the recovery of large debtor balances, involving working through alleged counter-claims and rebates. Some counter-claims are without foundation and others have involved some detailed work being undertaken to quantify rebate entitlements etc.
 - The collections process has been impacted by Covid-19 resulting in delays in debtors being able to provide supporting information, making payments or reaching settlement agreements, with temporary restrictions on the Administrators' ability to commence enforcement proceedings to recover unpaid debts.
- ▶ Employee matters time spent in assessing staffing requirements and dealing with redundancy procedures, including correspondence and calls with employees on appointment, answering queries, filing forms and liaising with the Redundancy Payments Service, and processing of claims. The time spent has also been impacted by Covid-19, including liaising with HMRC in relation to pre-Administration furlough claims and the distribution of furlough funds to employees. It also includes dealing with retained employees and the processing of the monthly payroll for the retained employees.
- ▶ Immediate tasks relates to carrying out immediate tasks on appointment and duties such as speaking with the Company directors, gathering information to enable the Administrators to carry out their statutory duties, requesting key items of information, extension of the Administration and carrying out day 1 activities.
- ▶ Investigation & CDDA carrying out investigations required by Statement of Insolvency Practice No. 2, preparation and submission of return to the Directors' Conduct Reporting Service and considering any issues which the Joint Administrators are made aware of by creditors or other parties.
- ▶ Job Acceptance and Strategy Matters relating to the appointment and initial planning of the Administration strategy, including meetings with the Company's directors and management and formulating and executing the strategy adopted, and time spent in complying with the firm's internal compliance and job acceptance procedures on appointment.

- ▶ Other Assets principally relates to realising intellectual property and residual IT hardware which have been collected from employees. Assessing and seeking to realise value from other identified assets not recorded in the management accounts of the Company at the date of appointment.
- ▶ Other Matters relates to time spent in relation to managing the Sale & Purchase Agreement in place with OTG. Corresponding with the appointed insurance broker, dealing with any assets owned by third parties, dealing with the Company's physical books and records, and electronic records (including a backup of Company servers and systems), and other general enquiries.
- ▶ **Property –** time spent dealing with the sale of the freehold property, liaising with the landlords of properties vacated and other property related issues including corresponding with utility and business rate providers in respect of the Company's 6 leasehold premises.
- ▶ Public Relations time spent issuing statements to the press as required.
- ▶ Retention of Title time spent assessing and settling claims for retention of title from 193 of the Company's suppliers.
- ▶ Statutory duties time spent in complying with statutory matters including statutory filing with Companies House and the Court, notification of the Joint Administrators' appointment to creditors and members, advertising of the appointment, and writing to creditors pursuant to Statement of Insolvency Practice 16 regarding the sale of the Company's assets.
- ▶ VAT and taxation investigating the Company's VAT and corporation tax position up to the date of appointment, removing the Company from the VAT group and applying for a new VAT registration to enable recovery of post Administration VAT. Assessment of the VAT and tax treatment of transactions and agreements entered into during the Administration, preparation of VAT and corporation tax returns for the post appointment period and preparing claims for VAT bad debt relief, where applicable.