## **Annex 1: Parker Review survey results as at 2 November 2020**

The data included in this table is a representation of the survey results as at 2 November 2020, which were self-declared by the FTSE 100 companies.

As at March 2021, a further seven FTSE 100 companies have appointed directors from a minority ethnic group, effective in the early months of this year. These companies have been identified through an \* in the table below.

|    | <b>pany</b><br>ce: BoardEx)    | Met | Not Met <sup>2</sup> | Did Not Submit Data <sup>3</sup> | Did Not Respond⁴ | Cor | npany                                | Met | Not Met <sup>2</sup> | Did Not Submit Data <sup>3</sup> | Did Not Respond⁴ |
|----|--------------------------------|-----|----------------------|----------------------------------|------------------|-----|--------------------------------------|-----|----------------------|----------------------------------|------------------|
| 1  | Admiral Group PLC              | •   |                      |                                  |                  | 27  | Hargreaves Lansdown PLC              | •   |                      |                                  |                  |
| 2  | Anglo American PLC             | •   |                      |                                  |                  | 28  | Hikma Pharmaceuticals PLC            | ~   |                      |                                  |                  |
| 3  | Antofagasta PLC                | •   |                      |                                  |                  | 29  | HSBC Holdings PLC                    | •   |                      |                                  |                  |
| 4  | AstraZeneca PLC                | •   |                      |                                  |                  | 30  | InterContinental Hotels<br>Group PLC | •   |                      |                                  |                  |
| 5  | Avast PLC                      | •   |                      |                                  |                  | 31  | Intermediate Capital Group PLC       | ~   |                      |                                  |                  |
| 6  | Aveva PLC                      | ~   |                      |                                  |                  | 32  | Intertek Group PLC                   | •   |                      |                                  |                  |
| 7  | B&M European Value Retail S.A. | •   |                      |                                  |                  | 33  | J Sainsbury PLC                      | •   |                      |                                  |                  |
| 8  | Barclays PLC                   | •   |                      |                                  |                  | 34  | Johnson Matthey PLC                  | •   |                      |                                  |                  |
| 9  | Barratt Developments PLC       | ~   |                      |                                  |                  | 35  | Kingfisher PLC                       | •   |                      |                                  |                  |
| 10 | Berkeley Group Holdings PLC    | ~   |                      |                                  |                  | 36  | Legal & General Group PLC            | •   |                      |                                  |                  |
| 11 | BHP Group PLC                  | ~   |                      |                                  |                  | 37  | Lloyds Banking Group PLC             | •   |                      |                                  |                  |
| 12 | BP PLC                         | •   |                      |                                  |                  | 38  | Melrose Industries PLC               | •   |                      |                                  |                  |
| 13 | British American Tobacco PLC   | •   |                      |                                  |                  | 39  | Mondi PLC                            | •   |                      |                                  |                  |
| 14 | British Land Company PLC       | •   |                      |                                  |                  | 40  | National Grid PLC                    | •   |                      |                                  |                  |
| 15 | BT Group PLC                   | •   |                      |                                  |                  | 41  | NatWest Group PLC                    | •   |                      |                                  |                  |
| 16 | Bunzi PLC                      | ~   |                      |                                  |                  | 42  | Ocado Group PLC                      | •   |                      |                                  |                  |
| 17 | Burberry Group PLC             | ~   |                      |                                  |                  | 43  | Pearson PLC                          | •   |                      |                                  |                  |
| 18 | Coca-Cola HBC AG               | •   |                      |                                  |                  | 44  | Pennon Group PLC                     | •   |                      |                                  |                  |
| 19 | Compass Group PLC              | •   |                      |                                  |                  | 45  | Phoenix Group Holdings PLC           | •   |                      |                                  |                  |
| 20 | Diageo PLC                     | •   |                      |                                  |                  | 46  | Polymetal International PLC          | •   |                      |                                  |                  |
| 21 | Experian PLC                   | ~   |                      |                                  |                  | 47  | Prudential PLC                       | •   |                      |                                  |                  |
| 22 | Flutter Entertainment PLC      | ~   |                      |                                  |                  | 48  | Reckitt Benckiser Group PLC          | •   |                      |                                  |                  |
| 23 | Fresnillo PLC                  | ~   |                      |                                  |                  | 49  | RELX PLC                             | •   |                      |                                  |                  |
| 24 | GlaxoSmithKline PLC            | •   |                      |                                  |                  | 50  | Rentokil Initial PLC                 | ~   |                      |                                  |                  |
| 25 | Glencore PLC                   | ~   |                      |                                  |                  | 51  | Rightmove PLC                        | ~   |                      |                                  |                  |
| 26 | Halma PLC                      | ~   |                      |                                  |                  | 52  | Rio Tinto PLC                        | •   |                      |                                  |                  |

|         |  |   |                      | Data³                            | 104                          |
|---------|--|---|----------------------|----------------------------------|------------------------------|
| Company |  |   | Not Met <sup>2</sup> | Did Not Submit Data <sup>3</sup> | Did Not Respond <sup>4</sup> |
| 53      | Rolls-Royce Holdings PLC               | ~ |                      |                                  |                              |
| 54      | Royal Dutch Shell PLC                  | ~ |                      |                                  |                              |
| 55      | RSA Insurance Group PLC                | • |                      |                                  |                              |
| 56      | Sage Group PLC                         | ~ |                      |                                  |                              |
| 57      | Schroders PLC                          | ~ |                      |                                  |                              |
| 58      | Scottish Mortgage<br>Investment PLC    | • |                      |                                  |                              |
| 59      | Segro PLC                              | • |                      |                                  |                              |
| 60      | Severn Trent PLC                       | • |                      |                                  |                              |
| 61      | Smith & Nephew PLC                     | • |                      |                                  |                              |
| 62      | Smiths Group PLC                       | • |                      |                                  |                              |
| 63      | Smurfit Kappa Group PLC                | • |                      |                                  |                              |
| 64      | Spirax-Sarco Engineering PLC           | • |                      |                                  |                              |
| 65      | SSE PLC                                | • |                      |                                  |                              |
| 66      | St. James's Place Wealth<br>Management | • |                      |                                  |                              |
| 67      | Standard Chartered PLC                 | • |                      |                                  |                              |
| 68      | Standard Life Aberdeen PLC             | • |                      |                                  |                              |
| 69      | Tesco PLC                              | • |                      |                                  |                              |
| 70      | Unilever PLC                           | ~ |                      |                                  |                              |
| 71      | United Utilities Group PLC             | ~ |                      |                                  |                              |
| 72      | Vodafone Group PLC                     | ~ |                      |                                  |                              |
| 73      | WM Morrison Supermarkets PLC           | • |                      |                                  |                              |
| 74      | WPP PLC                                | ~ |                      |                                  |                              |
| 75      | 3i Group PLC                           |   | x                    |                                  |                              |
| 76      | Associated British Foods PLC*          |   |                      | х                                |                              |
| 77      | Auto Trader Group PLC                  |   | x                    |                                  |                              |
| 78      | Aviva PLC*                             |   | x                    |                                  |                              |
| 79      | BAE Systems PLC                        |   | x                    |                                  |                              |
| 80      | CRH PLC                                |   | x                    |                                  |                              |
| 81      | Croda International PLC                |   | x                    |                                  |                              |
| 82      | DCC PLC                                |   | х                    |                                  |                              |

| Com      |   | ÷   | Not Met <sup>2</sup> | Oid Not Submit Data <sup>3</sup> | Did Not Respond⁴ |
|----------|---|-----|----------------------|----------------------------------|------------------|
|          | -   | Met |                      | Dio                              | Dio              |
| 83       | DS Smith PLC                                      |     | Х                    |                                  |                  |
| 84       | Entain PLC*                                       |     | X                    |                                  |                  |
| 85       | Evraz PLC   |     | Х                    |                                  |                  |
| 86       | Ferguson PLC                                      |     | X                    |                                  |                  |
| 87       | HomeServe PLC                                     |     | x                    |                                  |                  |
| 88       | Imperial Brands PLC*                              |     | x                    |                                  |                  |
| 89       | Informa PLC                                       |     | х                    |                                  |                  |
| 90       | International Consolidated<br>Airlines Group S.A. |     | х                    |                                  |                  |
| 91       | JD Sports Fashion PLC                             |     | x                    |                                  |                  |
| 92       | Land Securities Group PLC*                        |     |                      | x                                |                  |
| 93       | London Stock Exchange<br>Group PLC                |     | X                    |                                  |                  |
| 94       | M&G PLC   |     | X                    |                                  |                  |
| 95       | Persimmon PLC                                     |     | x                    |                                  |                  |
| 96       | Taylor Wimpey PLC*                                |     | x                    |                                  |                  |
| 97       | Whitbread PLC *                                   |     | x                    |                                  |                  |
| 98       | Ashtead Group PLC                                 |     |                      |                                  | X                |
| 99       | Just Eat Takeaway.com N.V.                        |     |                      |                                  | x                |
| 100      | Next PLC  |     |                      |                                  | x                |
| Total 74 |   | 21  | 2                    | 3                                |                  |

<sup>&</sup>lt;sup>1</sup>This denotes companies that reported they have a director from a minority ethnic group on their Board.

<sup>&</sup>lt;sup>2</sup>This denotes companies that reported that they don't have any directors from a minority ethnic group on their Board.

<sup>&</sup>lt;sup>3</sup>This denotes companies who reported that their current board composition was unknown at the time of the survey.

<sup>&</sup>lt;sup>4</sup>This denotes companies that did not respond to the request to submit their data.

<sup>\*</sup>This denotes companies that have appointed a director from a minority ethnic group after the 2 November 2020. These have been identified through self-declaration and desktop research.