

## **EY Center for Board Matters**

## Corporate Governance by the Numbers

The EY Center for Board Matters collects and analyzes governance data for more than 3,000 US public companies through its proprietary corporate governance database. This data is current as of June 30, 2020, and is available at www.ey.com/us/boardmatters.

| Board composition*                    | S&P 500        | S&P MidCap 400 | S&P SmallCap 600 | S&P 1500      | Russell 3000  |
|---------------------------------------|----------------|----------------|------------------|---------------|---------------|
| Age                                   | 63 years       | 62 years       | 62 years         | 62 years      | 62 years      |
| Gender diversity                      | 3 (28%)        | 2 (26%)        | 2 (23%)          | 2 (25%)       | 2 (22%)       |
| Independence                          | 85%            | 83%            | 82%              | 83%           | 80%           |
| Tenure                                | 8 years        | 9 years        | 9 years          | 9 years       | 8 years       |
| Board meetings and size               | S&P 500        | S&P MidCap 400 | S&P SmallCap 600 | S&P 1500      | Russell 3000  |
| Board meetings                        | 7              | 7              | 7                | 7             | 7             |
| Board size                            | 10.7           | 9.6            | 8.5              | 9.5           | 9.0           |
| Board leadership<br>structure**       | S&P 500        | S&P MidCap 400 | S&P SmallCap 600 | S&P 1500      | Russell 3000  |
| Separate chair/CEO                    | 54%            | 66%            | 67%              | 62%           | 63%           |
| Independent chair                     | 34%            | 44%            | 47%              | 42%           | 43%           |
| Independent lead director             | 56%            | 48%            | 42%              | 49%           | 40%           |
| Presiding director                    | 6%             | 4%             | 2%               | 4%            | 3%            |
| Board elections**                     | S&P 500        | S&P MidCap 400 | S&P SmallCap 600 | S&P 1500      | Russell 3000  |
| Annual elections                      | 88%            | 67%            | 58%              | 71%           | 63%           |
| Majority voting in director elections | 87%            | 62%            | 49%              | 66%           | 53%           |
| Proxy access                          | 67%            | 23%            | 8%               | 32%           | 18%           |
| Board and executive compensation***   | S&P 500        | S&P MidCap 400 | S&P SmallCap 600 | S&P 1500      | Russell 3000  |
| Independent directors                 | \$306,520      | \$239,423      | \$197,749        | \$245,050     | \$220,767     |
| CEO 3-yr average pay                  | \$13.9 million | \$7.4 million  | \$4.1 million    | \$8.2 million | \$6.4 million |
| NEO 3-yr average pay                  | \$5.2 million  | \$2.5 million  | \$1.5 million    | \$3.0 million | \$2.4 million |
| Average pay ratio: CEO/NEO            | 2.7 times      | 3.0 times      | 2.7 times        | 2.7 times     | 2.7 times     |

<sup>\*</sup>Numbers based on all directorships in each index; gender diversity data represents average number of women directors on a board (and the percentage this represents).

<sup>\*\*</sup>Percentages based on portion of index.

 $<sup>\</sup>ensuremath{^{***}}$  Numbers based on all directorships and executive positions in each index.

| Opposition votes in director elections                    |                |                   |  |
|---|----------------|-------------------|--|
| Russell 3000: opposition votes in director elections      | Full Year 2019 | Year to date 2020 |  |
| Total elections   | 18,282         | 15,843            |  |
| Average percent opposition votes received                 | 4.9%           | 5.0%              |  |
| Russell 3000: opposition votes received by board nominees | Full Year 2019 | Year to date 2020 |  |
| Directors with less than 80% support (% of all nominees)  | 6.0%           | 5.5%              |  |
| Number of directors                                       | 1,097          | 866               |  |
| Directors with less than 50% support (% of all nominees)  | 0.3%           | 0.3%              |  |
| Number of directors                                       | 57             | 53                |  |

| Say-on-Pay proposals                                     |                |                   |  |
|--|----------------|-------------------|--|
| Russell 3000: Say-on-Pay proposals voted                 | Full Year 2019 | Year to date 2020 |  |
| Total proposals voted                                    | 2,345          | 2,107             |  |
| Proposals with less than 70% support<br>(% of proposals) | 8.3%           | 6.7%              |  |
| Number of proposals                                      | 195            | 142               |  |
| Proposals with less than 50% support (% of proposals)    | 2.5%           | 1.9%              |  |
| Number of proposals                                      | 58             | 41                |  |
| Say-on-Pay proposals vote support                        | Full Year 2019 | Year to date 2020 |  |
| S&P 500  | 90.4%          | 89.9%             |  |
| S&P Composite 1500                                       | 91.1%          | 91.5%             |  |
| Russell 3000   | 90.7%          | 91.0%             |  |

| Shareholder proposals           |              |                            |  |
|---------------------------------|--------------|----------------------------|--|
| Shareholder proposal categories | Number voted | Portion of voted proposals |  |
| Environmental/social            | 154          | 37%                        |  |
| Anti-takeover/strategic         | 133          | 32%                        |  |
| Board                           | 99           | 24%                        |  |
| Compensation                    | 27           | 7%                         |  |
| Routine/other                   | 0            | 0%                         |  |
| AII                             | 413          | 100%                       |  |

| Top shareholder proposal topic by average vote support* | Average support |
|---|-----------------|
| Eliminate classified board                              | 78%             |
| Eliminate supermajority vote                            | 72%             |
| Allow shareholders to call special meeting              | 42%             |
| Review/report on political spending                     | 41%             |
| Adopt majority vote to elect directors                  | 38%             |
| Review/report on climate related risks                  | 38%             |
| Allow shareholders to act by written consent            | 36%             |
| Appoint independent board chair                         | 35%             |
| Enhance pay-for-performance alignment                   | 35%             |
| Review/report on lobbying activities                    | 33%             |
| Increase/report on board diversity                      | 33%             |
| Adopt/amend proxy access                                | 29%             |
| Address corporate EEO/diversity                         | 29%             |
| Report on sustainability                                | 28%             |
| Eliminate unequal voting rights/dual class common stock | 28%             |

| Top shareholder proposal topic by total number voted* | Number voted |
|---|--------------|
| Allow shareholders to act by written consent          | 58           |
| Appoint independent board chair                       | 43           |
| Allow shareholders to call special meeting            | 38           |
| Review/report on lobbying activities                  | 31           |
| Review/report on political spending                   | 24           |
| Address corporate EEO/diversity                       | 19           |
| Miscellaneous takeover                                | 17           |
| Adopt majority vote to elect directors                | 16           |
| Address human rights                                  | 14           |
| Adopt/amend proxy access                              | 13           |

 $<sup>^{*}</sup>$  Based on topics where at least five shareholder proposals went to a vote; shareholder proposals also may be withdrawn or omitted from proxy ballots.