

# Are you looking to increase the efficiency of your internal control environment and reduce overall costs?

## We can help you ACE your controls



At Ernst & Young LLP (EY), we have helped organizations of different sizes and across multiple sectors reassess their internal controls over financial reporting and evolve their overall control environment. We use our extensive experience to challenge the status quo and leverage our industry resources to optimize your control framework.

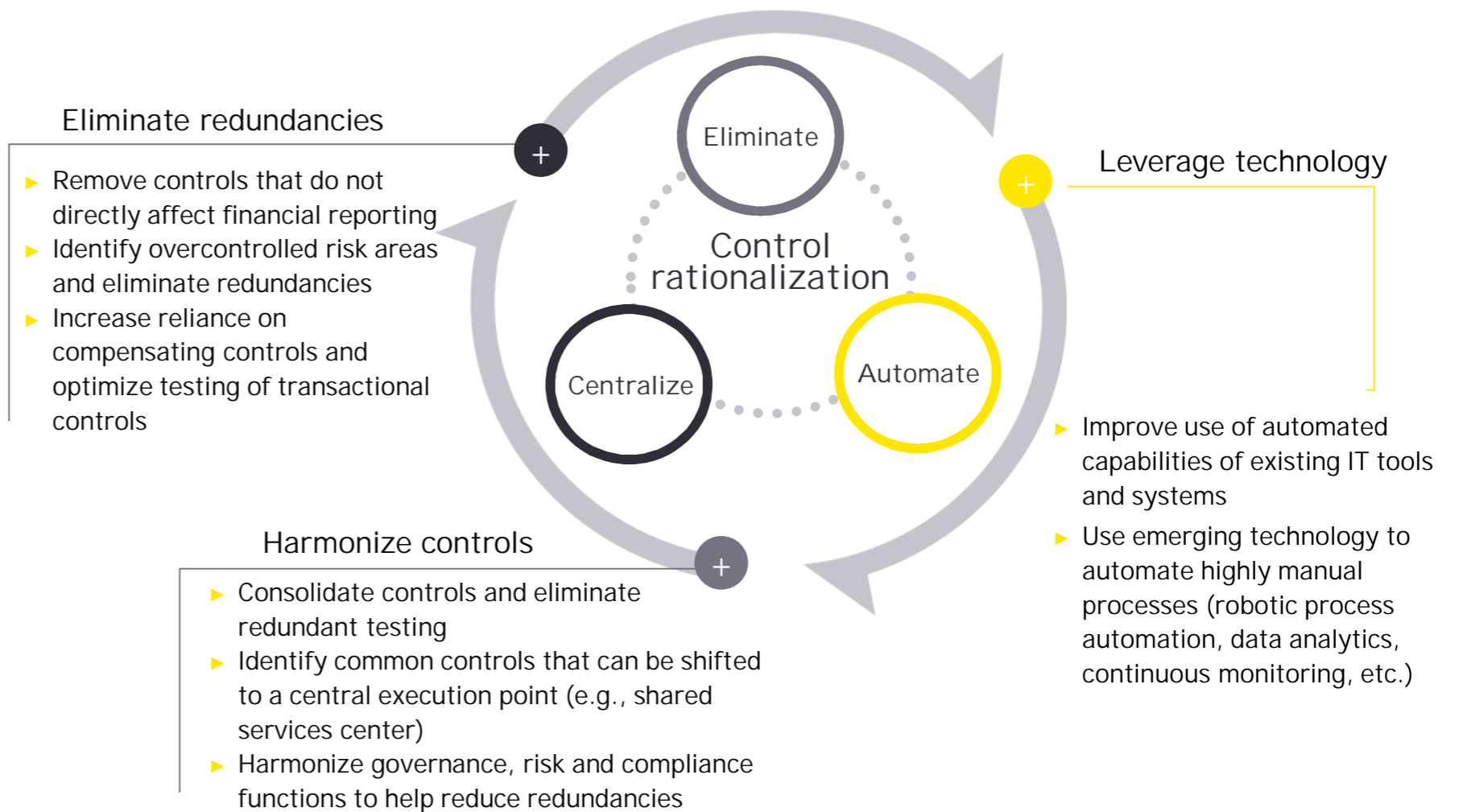
In light of the disruptive business conditions and evolving Public Company Accounting Oversight Board requirements, we have seen an increase in internal controls and the related compliance cost.

We have developed an innovative approach called **ACE your controls** that is cost effective and helps organizations reduce the overall control effort by **25%-40%**.

Benefits	Triggers
Increase efficiencies/synergies	Anticipation of a business transaction or enterprise resource planning (ERP) change
Increase efficiencies/synergies	Shift of a process to a shared service center
Reduce costs	Aging control framework

More than **49%\*** of companies reassess their controls annually. These companies take advantage of existing tools, technology and system capabilities to increase synergies. Our approach assesses your current environment and identifies opportunities to automate, centralize and eliminate (ACE) controls.

\*EY Global SOX survey.



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Reassessing internal controls helps organizations to reduce the burden on process owners, align with the business risks, increase testing efficiency and better manage overall costs.

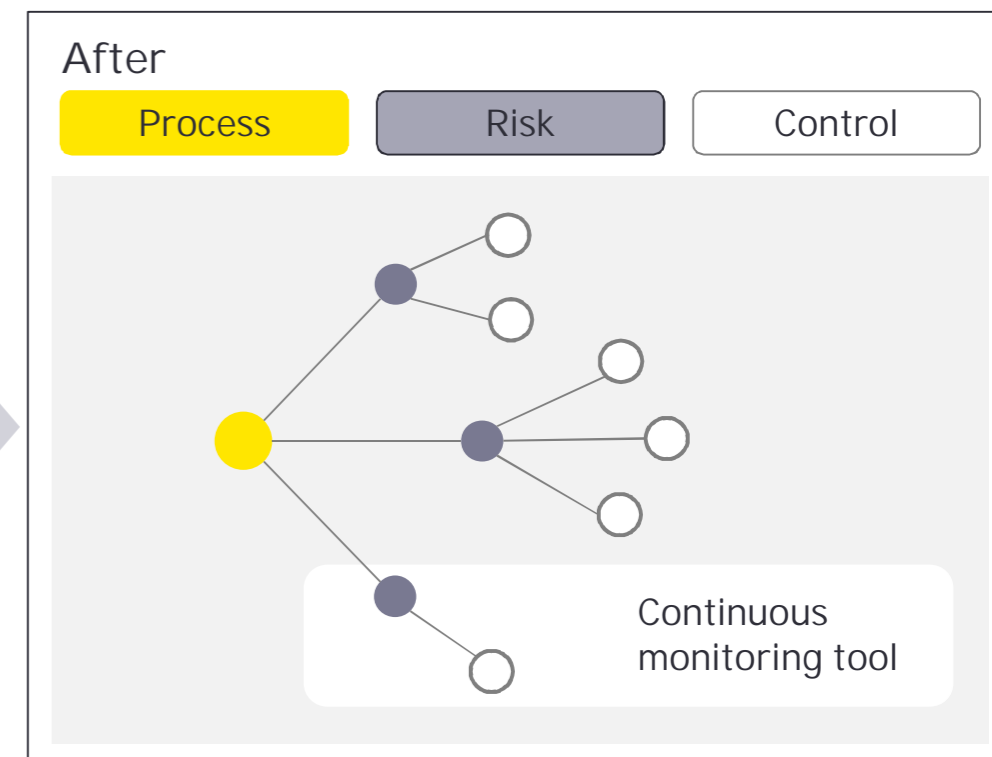
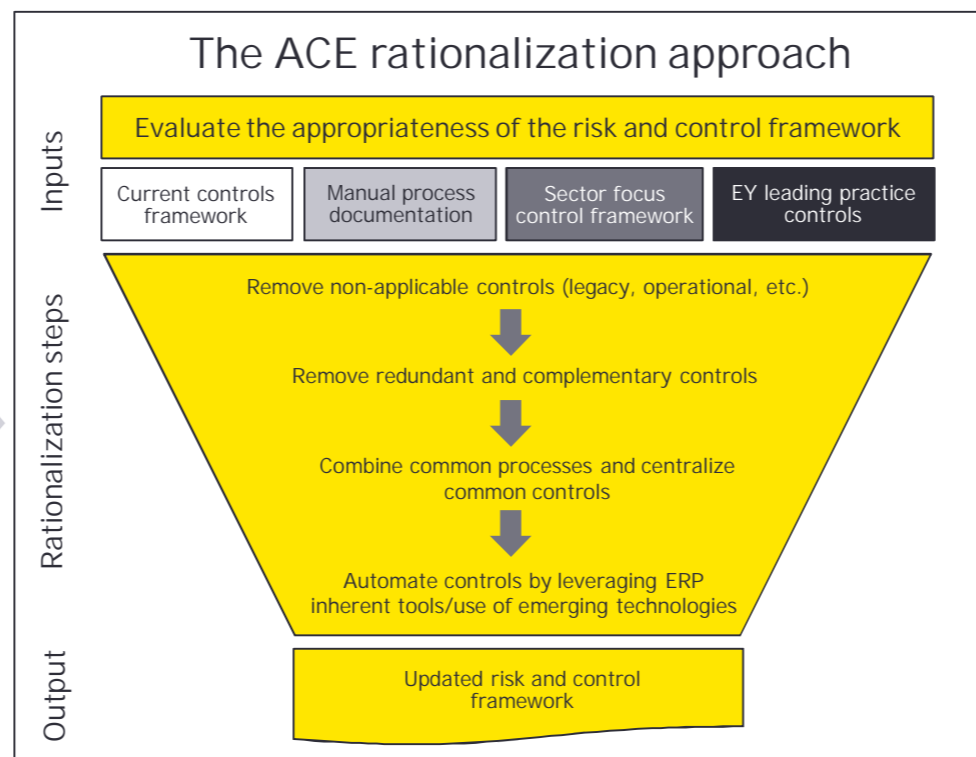
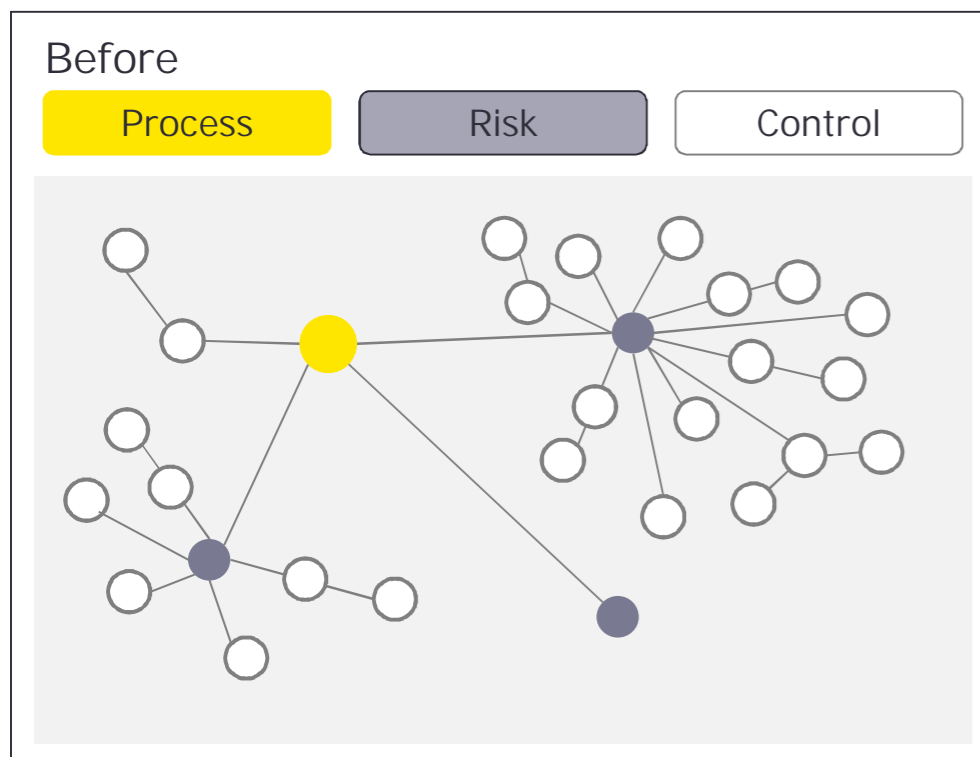
# How to ACE your controls



The goal of the ACE approach is to reduce the number of controls while still maintaining adequate risk coverage throughout the organization.

ACE focuses on leveraging the existing physical organizational structure and information technology (IT) environment to enhance the efficiency and alignment of key controls to risk.

With greater alignment of the risk to control relationship, comes an increased ability of an organization to achieve its objectives.



## Where the ACE approach has worked:

(Recent representative examples)

An international specialty retailer and distributor was going through a significant strategic realignment and budget revision process and was looking for a third-party partner to assist it in assessing its control environment.

Using the ACE approach, the client achieved a **27%** decrease in controls.

A private equity firm, under the guidance of a new chief audit executive, was facing a new strategic direction and, given the increasing complexity of its control environment, wanted to reassess its overall financial control environment.

Using the ACE approach, the client achieved a **26%** decrease in controls.

A water solutions and oilfield chemicals company was going through a budget revision during the poor economic climate and financial impact due to COVID-19.

Using the ACE approach, the client achieved a **32%** decrease in controls.

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